

**TOWN OF PLYMOUTH  
FISCAL YEAR  
JULY 1, 2026 - JUNE 30, 2027**



**MAYOR'S DRAFT BUDGET  
February 17, 2026**

**FY 2026-2027 BUDGET**

	Grand List	Collection Rate	Grand List Adj for Collections
Motor Vehicle Grand List	120,185,870	94.00%	112,974,718
Personal Property Grand List	51,686,516	95.00%	49,102,190
Real Estate Grand List	1,093,140,807	98.40%	1,075,650,554
<b>Total Grand List</b>	<b>1,265,013,193</b>		<b>1,237,727,462</b>

Proposed Mill Rate **31.71**

Gross Tax Dollars - Real Estate	30,525,394
Gross Tax Dollars - Personal Property	1,556,977
Gross Tax Dollars - Motor Vehicles	3,582,304
<b>Total Gross Tax Dollars</b>	<b>35,664,674</b>

Less: Elderly & Totally Disabled Homeowners' Tax Credit Program	(88,447)
Firefighter/Ambulance Exemption	(85,366)
Veterans Exemption	(5,744)

Budgeted Tax Revenue - Real Estate	30,345,837
Budgeted Tax Revenue - Personal Property	1,556,977
Budgeted Tax Revenue - Motor Vehicles	3,582,304
<b>Total Budgeted Tax Revenue</b>	<b>35,485,117</b>

**MILL RATE CALCULATION**

	Grand List	Collection Rate	Grand List Adj for Collections
Motor Vehicle Grand List	120,185,870	94.00%	112,974,718
Personal Property Grand List	51,686,516	95.00%	49,102,190
Real Estate Grand List	1,093,140,807	98.40%	1,075,650,554
<b>Total Grand List</b>	<b>1,265,013,193</b>		<b>1,237,727,462</b>

Total Expenses = Net Revenue Needed	48,798,034	48,798,034
MV Tax Revenue \$120,185,870 @ 94% collection rate		(3,582,304)
Personal Property Revenue \$51,685,516 @ 95% collection rate		(1,556,977)
Revenues from Other Sources	(13,312,917)	(13,312,917)
<b>Net Tax Revenue Needed</b>	<b>35,485,117</b>	<b>30,345,837</b>
Addback Exemptions	179,557	179,557
<b>Gross Tax Dollars Needed - Total Real Estate</b>	<b>35,664,674</b>	<b>30,525,394</b>

FY 2027 Adopted Mill Rate **31.71**

FY 2026 Mill Rate 39.57

Mill Rate Increase/(Decrease) (7.86)

(0.20)

**FY 2026-2027 BUDGET**

	<b>2027 Budget</b>	<b>2026 Budget</b>	<b>Difference</b>	<b>% Change</b>
Total Municipal Expenditures (1)	19,631,531	18,498,980	1,132,549	6.12%
Total Board of Education	28,680,173	26,775,292	1,904,881	7.11%
Capital & N/R Exp.	486,330	741,282	(254,952)	-34.39%
<b>Total Expenditures</b>	<b>48,798,034</b>	<b>46,015,554</b>	<b>2,782,480</b>	<b>6.05%</b>
Real Estate Tax Revenue	30,345,837	27,934,150		
Personal Property Tax Revenue	1,556,977	1,765,021		
MV Tax Revenue	3,582,304	3,734,467		
Total Tax Revenue	35,485,117	33,433,638	2,051,479	6.14%
Other Revenues	13,312,917	12,581,916	731,001	5.81%
<b>Total Revenue</b>	<b>48,798,034</b>	<b>46,015,554</b>	<b>2,782,480</b>	<b>6.05%</b>

(1) Capital	(254,952)
Debt Service	(193,068)
Other Municipal	3,230,500
	<u>2,782,480</u>

**FY 2026-2027 ESTIMATED REVENUES**

IV Account #	IV Account Description	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2026 Amended Budget	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
								Change	% Change
1000.41.4121.000000.46101	Investment Income	14,025	287,602	656,200	600,000	600,000	600,000	-	0.00%
1000.41.4121.000000.48990	Miscellaneous	305,123	4,588	186,502	-	-		-	0.00%
1000.41.4121.000000.43601	PILOT Pequot	33,955	32,955	33,955	33,955	33,955	33,955	-	0.00%
1000.41.4121.000000.43101	Federal Government PILOT-Federal	2,028	10,463	9,037	-	-		-	0.00%
1000.41.4121.000000.43302	State Grants Dial A Ride	-	19,287	20,560	19,287	19,287	20,000	713	3.70%
1000.41.4121.000000.43399	State Grants - Miscellaneous	258,736	322,022	168,555	-	-		-	0.00%
1000.41.4121.000000.48400	Miscellaneous Grants	3,501	2,768	3,075	-	-	-	-	0.00%
1000.41.4121.000000.48980	Bottle Bill Act	16,648	17,083	18,792	-	-	10,000	10,000	0.00%
1000.41.4121.000000.48985	National Opioid Settlement	40,582	45,729	28,155	-	-	-	-	0.00%
1000.41.4121.000000.49100	Operating Transfers In	-	118,890	-	-	-	-	-	0.00%
1000.41.4121.000000.49001	Cancellation of Prior Year Encumbrances	-	-	-	-	-	-	-	0.00%
<b>4121</b>	<b>Comptrollers Office</b>	<b>674,597</b>	<b>861,387</b>	<b>1,124,830</b>	<b>653,242</b>	<b>653,242</b>	<b>663,955</b>	<b>10,713</b>	<b>1.64%</b>
1000.41.4161.000000.43301	Judicial Refunds	-	-	-	-	-	-	-	0.00%
<b>4161</b>	<b>Judge of Probate</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
1000.41.4131.000000.43603	PILOT-State Property	9,994	-	-	8,995	8,995	9,211	216	2.40%
1000.41.4131.000000.43602	Veterans Exemptions	4,309	5,437	5,403	6,660	6,660	6,660	-	0.00%
1000.41.4131.000000.43604	PILOT-Telephone Access	18,073	25,686	17,582	25,686	25,686	25,686	-	0.00%
1000.41.4131.000000.43605	Disability Exemption	2,449	2,880	2,482	2,500	2,500	2,500	-	0.00%
1000.41.4131.000000.43901	PILOT- Ret. Community	16,620	19,533	15,941	19,533	19,533	19,533	-	0.00%
1000.41.4131.000000.43902	PILOT-Housing Authority	5,000	-	10,000	5,000	5,000	5,000	-	0.00%
<b>4131</b>	<b>Assessors Office</b>	<b>56,446</b>	<b>53,536</b>	<b>51,407</b>	<b>68,374</b>	<b>68,374</b>	<b>68,590</b>	<b>216</b>	<b>0.32%</b>
1000.41.4135.000000.41101	Current Real Estate Taxes	26,014,581	27,082,573	27,910,701	28,635,047	28,635,047	30,345,837	1,710,790	5.97%
1000.41.4135.000000.41103	Current Motor Vehicle Taxes	3,694,432	3,776,024	3,586,724	3,582,902	3,582,902	3,582,304	(598)	-0.02%
1000.41.4135.000000.41102	Current Personal Property Taxes	1,495,507	1,629,882	1,815,202	1,953,364	1,953,364	1,556,977	(396,387)	-20.29%
1000.41.4135.000000.41200	Prior Years Taxes	530,212	577,780	728,436	475,000	475,000	525,000	50,000	10.53%
1000.41.4135.000000.41901	Interest & Liens	297,679	341,357	376,052	265,000	265,000	265,025	25	0.01%
1000.41.4135.000000.41104	Supplemental Motor Vehicle Taxes	384,929	365,710	437,343	410,000	410,000	410,000	-	0.00%
1000.41.4135.000000.43399	Grant - Motor Vehicle Property Tax	908,219	554,172	747,836	839,368	839,368	941,022	101,654	12.11%
1000.41.4135.000000.44099	Aircraft Registrations	420	270	360	450	450	450	-	0.00%
1000.41.4135.000000.41105	60 Day GAAP Adjustment	-	-	-	-	-	-	-	0.00%
1000.41.4135.000000.41400	Tax Clearing	39,376	(123,694)	245,389	-	-	-	-	0.00%
1000.41.4135.000000.41910	Collection Agency Fees	6,460	-	-	-	-	-	-	0.00%
1000.41.4135.000000.41110	Tax Refunds	(47,299)	(57,859)	(40,279)	(30,000)	(30,000)	(30,000)	-	0.00%
1000.41.4135.000000.48103	Foreclosure Sale Proceeds	-	-	-	-	-	-	-	0.00%

**FY 2026-2027 ESTIMATED REVENUES**

IV Account #	IV Account Description	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2026 Amended Budget	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
								Change	% Change
4135	Tax Collector	33,324,516	34,146,213	35,807,765	36,131,131	36,131,131	37,596,614	1,465,483	4.06%
1000.41.4147.000000.44011	Recording Fees	61,747	(5,706)	11,800	65,000	65,000	115,000	50,000	76.92%
1000.41.4147.000000.44012	Conveyance Tax	149,741	141,273	191,120	145,000	145,000	205,000	60,000	41.38%
1000.41.4147.000000.44013	Sports Licenses	-	-	-	-	-	-	-	0.00%
1000.41.4147.000000.44014	Vital Statistics	16,430	15,471	19,138	15,000	15,000	15,000	-	0.00%
1000.41.4147.000000.44015	Misc.-Town Clerk	17,970	35,809	16,579	25,000	25,000	25,000	-	0.00%
1000.41.4147.000000.44016	Historical Documents	-	-	44	-	-	-	-	0.00%
1000.41.4147.000000.44017	Farm Land Preservation	-	-	-	-	-	-	-	0.00%
4147	Town Clerks Office	245,888	186,848	238,681	250,000	250,000	360,000	110,000	44.00%
1000.41.4151.000000.42010	Zoning Permits	4,840	6,545	12,956	6,000	6,000	6,240	240	4.00%
1000.41.4151.000000.44102	Public Hearings	2,365	1,720	4,085	1,500	1,500	1,560	60	4.00%
1000.41.4151.000000.44103	Sub-Division Hearings	-	-	645	1,000	1,000	1,040	40	4.00%
1000.41.4151.000000.44021	Land Use System Fee	1,020	-	-	1,500	1,500	1,560	60	4.00%
1000.41.4151.000000.45104	Blight Fees	10,020	125	(236,306)	-	-	-	-	
4151	Planning & Zoning	18,245	8,390	(218,620)	10,000	10,000	10,400	400	4.00%
1000.41.4155.000000.44025	Zoning Board of Appeals	465	1,010	1,198	1,000	1,000	1,000	-	0.00%
4155	Zoning Bd of Appeals	465	1,010	1,198	1,000	1,000	1,000	-	0.00%
1000.42.4201.000000.42131	Gun Permits	12,069	12,195	15,770	12,000	12,000	12,000	-	0.00%
1000.42.4201.000000.43399	DOJ Bullet Proof Vest Reim	-	-	-	-	-	-	-	0.00%
1000.42.4201.000000.44033	Insurance Reports	1,568	1,457	1,671	1,000	1,000	1,000	-	0.00%
1000.42.4201.000000.45102	Parking Tickets	23,861	5,663	2,900	150	150	150	-	0.00%
1000.42.4201.000000.45112	False Alarms	-	-	-	-	-	-	-	0.00%
1000.42.4201.000000.44041	Hancock Dam Patrol	22,070	20,088	17,060	20,000	20,000	20,000	-	0.00%
1000.42.4201.000000.48920	Other Donations from Private Sources	-	-	160	-	-	-	-	0.00%
1000.42.4201.000000.48995	Course Hosting	-	2,500	5,756	0	0	-	(0)	-100.00%
4201	Police Department	59,568	41,903	43,317	33,150	33,150	33,150	(0)	0.00%
1000.42.4219.000000.44031	Fire Marshal	754	575	955	1,000	1,000	1,000	-	0.00%
1000.42.4219.000000.44032	Fire Hawk Program	310	290	335	250	250	250	-	0.00%
1000.42.4219.000000.43701	Fire Marshal Grants	20	-	40	-	-	-	-	0.00%
4219	Fire Marshals Office	1,084	865	1,330	1,250	1,250	1,250	-	0.00%
1000.43.4301.000000.42011	Public Works-Misc. Permits	-	60	1,261	-	-	-	-	0.00%
1000.43.4301.000000.42012	Transfer Station Permits	16,072	16,619	12,092	15,000	15,000	15,000	-	0.00%
1000.43.4301.000000.44051	Metal Reimbursement	23,990	20,803	16,547	22,500	22,500	22,500	-	0.00%

**FY 2026-2027 ESTIMATED REVENUES**

IV Account #	IV Account Description	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2026 Amended Budget	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
								Change	% Change
1000.43.4301.000000.42013	ROW Permits	5,660	4,170	916	5,000	5,000	5,000	-	0.00%
1000.43.4301.000000.44052	Recycling Reimbursement	-	-	-	-	-	-	-	0.00%
1000.43.4301.000000.44053	Insurance Reimbursement	-	-	-	-	-	-	-	0.00%
1000.43.4301.000000.44054	Miscellaneous Income	8,567	-	-	-	-	-	-	0.00%
1000.43.4301.000000.44055	Material/Equipment Sales	-	15,100	4,518	-	-	-	-	0.00%
<b>4301</b>	<b>Public Directors Office</b>	<b>54,289</b>	<b>56,752</b>	<b>35,334</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>	<b>-</b>	<b>0.00%</b>
1000.41.4163.000000.44056	Wetlands/Conservation	1,465	660	754	1,000	1,000	1,000	-	0.00%
<b>4163</b>	<b>Wetlands/Conservation</b>	<b>1,465</b>	<b>660</b>	<b>754</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>0.00%</b>
1000.43.4341.000000.42201	Structural Permits	110,553	116,279	178,337	90,000	90,000	90,000	-	0.00%
1000.43.4341.000000.42202	Electrical Permits	39,100	22,970	34,222	30,000	30,000	30,000	-	0.00%
1000.43.4341.000000.42203	Demolition Permits	954	3,360	720	2,000	2,000	2,000	-	0.00%
1000.43.4341.000000.42204	Plumbing Permits	3,820	4,800	14,448	3,000	3,000	3,000	-	0.00%
1000.43.4341.000000.42205	Heating Permits	18,308	15,530	14,750	15,000	15,000	15,000	-	0.00%
1000.43.4341.000000.44060	Permit Application Fees	8,290	-	-	1,000	1,000	1,000	-	0.00%
<b>4341</b>	<b>Building Department</b>	<b>181,025</b>	<b>162,939</b>	<b>242,478</b>	<b>141,000</b>	<b>141,000</b>	<b>141,000</b>	<b>-</b>	<b>0.00%</b>
1000.45.4501.000000.45103	Library-Petty Cash	59	27	-	-	-	-	-	0.00%
<b>4501</b>	<b>Terryville Library</b>	<b>59</b>	<b>27</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
1000.45.4506.000000.44709	Recreation-Programs	44,722	253,823	99,868	106,300	106,300	106,300	-	0.00%
1000.45.4506.000000.44710	Sponsorships	-	-	1,250	-	-	-	-	0.00%
1000.45.4506.000000.47901	Facility Rental	1,000	1,485	2,646	1,500	1,500	1,500	-	0.00%
1000.45.4506.000000.48400	Recreation-Donations	1,500	2,350	2,150	-	-	-	-	0.00%
1000.45.4506.000000.43702	Parks & Recreation-Grants	78,000	57,090	50,000	-	-	-	-	0.00%
1000.45.4506.000000.49101	Transfer to Recreation Revolving Fund	-	(674,842)	-	(106,300)	(106,300)	(106,300)	-	0.00%
<b>4506</b>	<b>Recreation Services</b>	<b>125,222</b>	<b>(360,093)</b>	<b>155,914</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>-</b>	<b>0.00%</b>
1000.47.4700.000000.43351	ECS Grant	9,780,092	9,810,839	9,799,763	9,693,400	9,693,400	9,802,121	108,721	1.12%
1000.47.4700.000000.43353	Adult Education	-	10,097	-	10,850	10,850	9,954	(896)	-8.26%
1000.47.4700.000000.49001	Cancellation of Prior Year Encumbrances-BOE	-	-	-	-	-	-	-	0.00%
<b>4700</b>	<b>Board of Education</b>	<b>9,780,092</b>	<b>9,820,936</b>	<b>9,799,763</b>	<b>9,704,250</b>	<b>9,704,250</b>	<b>9,812,075</b>	<b>107,825</b>	<b>1.11%</b>
1000.41.4157.000000.48101	WPCA Insurance Reimbursement	69,602	69,700	103,250	65,000	65,000	65,000	-	0.00%
1000.41.4157.000000.48102	Insurance Reimbursements	-	-	-	-	-	-	-	0.00%
	Allocation of Fund Balance	-	-	-	200,000	200,000	-	(200,000)	0.00%
<b>4157</b>	<b>Other Revenues</b>	<b>69,602</b>	<b>69,700</b>	<b>103,250</b>	<b>265,000</b>	<b>265,000</b>	<b>65,000</b>	<b>(200,000)</b>	<b>-75.47%</b>

**FY 2026-2027 ESTIMATED REVENUES**

IV Account #	IV Account Description	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2026 Amended Budget	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
								Change	% Change
1000.41.4121.000000.49100	Operating Transfers In	-			-		-	-	0.00%
		<b>44,592,561</b>	<b>45,051,071</b>	<b>47,387,401</b>	<b>47,303,397</b>	<b>47,303,397</b>	<b>48,798,034</b>	<b>1,494,637</b>	<b>3.16%</b>

**FY 2026 - 2027 ESTIMATED EXPENSES**

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
									\$ Change	% Change
1000.41.4103.000000.51900	Other Salaries	5,015	5,572	5,575	5,575	2,507	5,575	5,575	-	0.00%
4103	Town Council	5,015	5,572	5,575	5,575	2,507	5,575	5,575	-	0.00%
1000.41.4109.000000.51600	Department Head*	74,141	73,792	76,753	76,753	28,495	76,753	76,753	-	0.00%
1000.41.4109.000000.51610	Regular Employees	70,723	70,858	72,870	72,870	28,018	-	-	(72,870)	-100.00%
1000.41.4109.000000.51620	Part Time/Seasonal Employees	2,500	5,779	5,000	5,000	450	58,539	58,539	53,539	1070.78%
1000.41.4109.000000.51621	Admin Asst Temporary Wages	3,293	2,667	4,000	4,000	696	19,523	19,523	15,523	388.08%
1000.41.4109.000000.51650	Meeting Secretary	12,847	10,665	9,000	9,000	4,248	9,000	15,000	6,000	66.67%
1000.41.4109.000000.51900	Benefits-Vacation, Longevity	575	-	525	525	-	-	-	(525)	-100.00%
1000.41.4109.000000.53200	Conferences & Training	-	375	250	250	155	400	400	150	60.00%
1000.41.4109.000000.55400	Advertising	1,807	2,078	1,000	1,000	3,679	3,000	3,000	2,000	200.00%
1000.41.4109.000000.56100	General Office Supplies	6,090	5,686	7,000	7,000	3,863	7,000	7,000	-	0.00%
1000.41.4109.000000.58100	Memberships & Dues	860	800	900	900	500	900	900	-	0.00%
4109	Mayor	172,836	172,699	177,298	177,298	70,103	175,115	181,115	3,817	2.15%
1000.41.4121.000000.51600	Department Head	101,885	112,468	115,000	115,000	44,231	117,875	117,875	2,875	2.50%
1000.41.4121.000000.51610	Regular Employees	132,115	176,527	181,974	181,974	70,326	187,019	187,019	5,045	2.77%
1000.41.4121.000000.51620	Part Time Employees	-	-	-	-	-	-	-	-	0.00%
1000.41.4121.000000.51630	Overtime	10	1,757	1,000	1,000	131	2,000	2,000	1,000	100.00%
1000.41.4121.000000.51903	Longevity	-	-	-	-	-	200	200	200	0.00%
1000.41.4121.000000.53010	Purchased Professional Services	32,500	1,700	42,300	42,300	-	25,000	25,000	(17,300)	-40.90%
1000.41.4121.000000.53015	Service Contracts	25,705	54,254	53,000	53,000	40,604	60,000	60,000	7,000	13.21%
1000.41.4121.000000.53200	Conferences & Training	980	1,768	3,000	3,000	-	11,000	11,000	8,000	266.67%
1000.41.4121.000000.53300	Other Professional/Tech Services	16,250	1,150	-	-	-	2,500	2,500	2,500	0.00%
1000.41.4121.000000.55990	Banking Service Fees	7,419	5,357	7,500	7,500	2,813	11,000	11,000	3,500	46.67%
1000.41.4121.000000.56100	General Office Supplies	1,902	1,395	1,500	1,500	688	2,000	2,000	500	33.33%
1000.41.4121.000000.58100	Memberships & Dues	405	440	300	300	-	350	350	50	16.67%
1000.41.4121.000000.59100	Fraud Loss Expense	-	57,857	-	-	-	-	-	-	#DIV/0!
4121	MV Tax Revenue \$120,185,870 @ 94%	319,171	414,672	405,574	405,574	158,793	418,944	418,944	13,370	3.30%
	Personal Property Revenue \$51,685,516 @ 95% collection rate									
1000.41.4124.000000.53015	Service Contracts		-	165,000	165,000	68,750	173,100	173,100	8,100	4.91%
1000.41.4124.000000.57340	Hardware		-	12,352	12,352	6,500	3,000	3,000	(9,352)	-75.71%
1000.41.4124.000000.57350	Software		-	44,329	44,329	37,021	85,194	85,194	40,865	92.19%
1000.41.4124.000000.54320	Technology - Repairs & Equipment		-	11,940	11,940	5,688	9,218	9,218	(2,722)	-22.80%
4124	Information Technology (IT)			233,621	233,621	117,960	270,512	270,512	36,891	15.79%
1000.41.4127.000000.51650	Meeting Secretary	3,419	3,219	3,500	3,500	424	3,500	6,000	2,500	71.43%

**FY 2026 - 2027 ESTIMATED EXPENSES**

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
									\$ Change	% Change
1000.41.4127.000000.53410	Audit/Accounting Services	88,250	39,410	85,000	85,000	22,947	82,000	82,000	(3,000)	-3.53%
1000.41.4127.000000.53420	Assessments/Other Audits	-	14,695	-	-	-	-	-	-	0.00%
1000.41.4127.000000.55500	Town Report	-	-	-	-	-	-	-	-	0.00%
1000.41.4127.000000.56120	Admin Supplies	221	-	200	200	-	200	200	-	0.00%
1000.41.4127.000000.59500	Restoration of Fund Balance	-	-	-	-	-	-	-	-	0.00%
1000.41.4127.000000.59510	Reserve for Contingency	-	-	50,000	50,000	-	50,000	50,000	-	0.00%
<b>4127</b>	<b>Board of Finance</b>	<b>91,890</b>	<b>57,324</b>	<b>138,700</b>	<b>138,700</b>	<b>23,370</b>	<b>135,700</b>	<b>138,200</b>	<b>(500)</b>	<b>-0.36%</b>
1000.41.4131.000000.51600	Department Head	46,934	36,946	87,455	87,455	24,905	90,078	90,078	2,623	3.00%
1000.41.4131.000000.51903	Longevity	-	-	-	-	-	-	-	-	0.00%
1000.41.4131.000000.53015	Service Contracts	27,808	42,534	32,000	32,000	20,784	32,760	32,760	760	2.38%
1000.41.4131.000000.53200	Conferences & Training	565	1,205	2,500	2,500	275	2,500	2,500	-	0.00%
1000.41.4131.000000.53300	Other Professional/Tech Services	-	-	-	-	-	20,000	20,000	20,000	
1000.41.4131.000000.53420	Assessments/Other Audits	1,816	-	-	-	-	-	-	-	0.00%
1000.41.4131.000000.55400	Advertising	-	-	-	-	-	-	-	-	0.00%
1000.41.4131.000000.56100	General Office Supplies	-	-	-	-	-	-	-	-	0.00%
1000.41.4131.000000.58100	Memberships & Dues	15	355	400	400	-	400	400	-	0.00%
<b>4131</b>	<b>Assessor</b>	<b>77,138</b>	<b>81,040</b>	<b>122,355</b>	<b>122,355</b>	<b>45,964</b>	<b>145,738</b>	<b>145,738</b>	<b>23,383</b>	<b>19.11%</b>
1000.41.4132.000000.51620	Part Time/Seasonal Employees	307	223	1,500	1,500	33	1,500	1,500	-	0.00%
1000.41.4132.000000.51650	Meeting Secretary	-	375	250	250	-	500	550	300	120.00%
1000.41.4132.000000.53200	Conferences & Training	100	-	150	150	-	300	300	150	100.00%
<b>4132</b>	<b>Board of Assessment Appeals</b>	<b>407</b>	<b>598</b>	<b>1,900</b>	<b>1,900</b>	<b>33</b>	<b>2,300</b>	<b>2,350</b>	<b>450</b>	<b>23.68%</b>
1000.41.4135.000000.51600	Department Head*	58,491	58,215	64,808	64,808	22,133	67,400	67,400	2,592	4.00%
1000.41.4135.000000.51630	Overtime	-	-	-	-	-	-	-	-	0.00%
1000.41.4135.000000.53015	Service Contracts	29,461	25,816	27,000	27,000	18,147	28,076	28,076	1,076	3.99%
1000.41.4135.000000.53200	Conferences & Training	835	757	950	950	-	950	950	-	0.00%
1000.41.4135.000000.53400	Collection Agency Fees	-	250	1,000	1,000	250	1,000	1,000	-	0.00%
1000.41.4135.000000.55400	Advertising	1,169	1,086	1,000	1,000	-	1,000	1,000	-	0.00%
1000.41.4135.000000.56100	General Office Supplies	-	-	-	-	-	-	-	-	0.00%
1000.41.4135.000000.58100	Memberships & Dues	100	75	165	165	-	165	165	-	0.00%
1000.41.4135.000000.58120	Tax refunds	-	(124)	-	-	-	-	-	-	
<b>4135</b>	<b>Tax Collector</b>	<b>90,056</b>	<b>86,075</b>	<b>94,923</b>	<b>94,923</b>	<b>40,531</b>	<b>98,591</b>	<b>98,591</b>	<b>3,668</b>	<b>3.86%</b>
1000.41.4137.000000.51900	Other Salaries	3,600	3,600	3,600	3,600	1,800	3,600	3,600	-	0.00%

**FY 2026 - 2027 ESTIMATED EXPENSES**

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
									\$ Change	% Change
4137	Treasurer	3,600	3,600	3,600	3,600	1,800	3,600	3,600	-	0.00%
1000.41.4139.000000.53021	Legal Services - Town Attorney	56,454	50,560	40,000	40,000	27,038	55,000	55,000	15,000	37.50%
1000.41.4139.000000.53022	Legal Services - Labor Attorney	42,432	49,863	35,000	35,000	8,563	50,000	50,000	15,000	42.86%
1000.41.4139.000000.53023	Legal Services - Foreclosures	-	8,831	5,000	5,000	11,354	10,000	10,000	5,000	100.00%
1000.41.4139.000000.54020	Foreclosure Cleanup Services	-	-	-	-	-	-	-	-	0.00%
1000.41.4139.000000.53024	Legal Services - Grievances	-	-	-	-	-	-	-	-	0.00%
1000.41.4139.000000.58110	Land Association Fees	5,419	4,257	4,000	4,000	3,306	4,000	4,000	-	0.00%
4139	Legal Services	104,304	113,511	84,000	84,000	50,261	119,000	119,000	35,000	41.67%
1000.41.4141.000000.52905	Employee Safety	11,003	10,995	12,000	12,000	4,600	12,000	12,000	-	0.00%
1000.41.4141.000000.53010	Purchased Professional Services	37,570	48,520	39,000	39,000	18,584	47,000	47,000	8,000	20.51%
1000.41.4141.000000.53040	Medical Services	2,052	1,006	2,000	2,000	663	2,000	2,000	-	0.00%
4141	Human Resources	50,625	60,521	51,000	51,000	23,847	61,000	61,000	10,000	19.61%
1000.41.4143.000000.53015	Service Contracts	18,244	31,338	30,000	30,000	14,433	34,325	34,325	4,325	14.42%
1000.41.4143.000000.53500	Technical Services	148,554	79,167	-	-	-	-	-	-	0.00%
1000.41.4143.000000.54320	Technology Related Repairs And Equipment	46,414	106,319	-	-	514	-	-	-	0.00%
1000.41.4143.000000.55010	Army Strong Program - allocation	3,530	3,450	3,550	3,550	4,560	5,000	5,000	1,450	40.85%
1000.41.4143.000000.55300	Telephone & Communications	11,679	12,432	13,380	13,380	4,656	28,198	28,198	14,818	110.75%
1000.41.4143.000000.55301	Postage	11,468	16,493	15,000	15,000	5,074	15,000	15,000	-	0.00%
1000.41.4143.000000.55800	Travel Reimbursement	3,448	1,196	2,800	2,800	582	2,800	2,800	-	0.00%
1000.41.4143.000000.56100	General Office Supplies	13,115	9,522	15,000	15,000	4,430	13,800	13,800	(1,200)	-8.00%
1000.41.4143.000000.58100	Memberships & Dues	8,031	8,031	8,031	8,031	8,031	8,031	8,031	-	0.00%
4143	Central Supply	264,484	267,948	87,761	87,761	42,280	107,154	107,154	19,393	22.10%
1000.41.4145.000000.51610	Regular Employees	134,892	150,578	155,435	155,435	59,814	208,125	208,125	52,690	33.90%
1000.41.4145.000000.51620	Part Time Employees	-	-	-	-	-	-	-	-	0.00%
1000.41.4145.000000.51630	Overtime	-	-	-	-	-	-	-	-	0.00%
1000.41.4145.000000.51903	Longevity	200	775	525	525	-	525	525	-	0.00%
1000.41.4145.000000.53200	Conferences & Training	400	680	400	400	-	400	400	-	0.00%
1000.41.4145.000000.56100	General Office Supplies	1,451	2,572	3,500	3,500	97	3,500	3,500	-	0.00%
4145	Clerical Office	136,943	154,605	159,860	159,860	59,912	212,550	212,550	52,690	32.96%
1000.41.4147.000000.51600	Department Head*	62,590	62,315	64,808	64,808	24,063	67,400	67,400	2,592	4.00%
1000.41.4147.000000.51610	Regular Employees	45,452	42,805	73,019	73,019	18,399	97,616	97,616	24,597	33.69%
1000.41.4147.000000.51903	Longevity	-	-	-	-	-	-	-	-	0.00%
1000.41.4147.000000.53010	Purchased Professional Services	907	1,575	2,500	2,500	1,995	3,000	3,000	500	20.00%

**FY 2026 - 2027 ESTIMATED EXPENSES**

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
									\$ Change	% Change
1000.41.4147.000000.53015	Service Contracts	16,964	20,000	20,000	20,000	5,700	25,000	25,000	5,000	25.00%
1000.41.4147.000000.53045	Vital Statistics	-	805	1,000	1,000	-	1,000	1,000	-	0.00%
1000.41.4147.000000.53200	Conferences & Training	1,558	2,111	3,000	3,000	1,000	5,000	5,000	2,000	66.67%
1000.41.4147.000000.56100	General Office Supplies	2,106	2,154	3,000	3,000	1,125	5,000	5,000	2,000	66.67%
1000.41.4147.000000.58100	Memberships & Dues	150	781	1,000	1,000	40	1,000	1,000	-	0.00%
1000.41.4147.000000.56101	Election Related Materials	-	-	1,000	1,000	-	1,500	1,500	500	50.00%
<b>4147</b>	<b>Town Clerk</b>	<b>129,726</b>	<b>132,547</b>	<b>169,327</b>	<b>169,327</b>	<b>52,321</b>	<b>206,516</b>	<b>206,516</b>	<b>37,189</b>	<b>21.96%</b>
1000.41.4149.000000.51600	Department Head	30,199	34,081	41,080	41,080	14,655	41,080	41,080	-	0.00%
1000.41.4149.000000.51610	Regular Employees	3,505	9,780	9,000	9,000	4,015	13,500	13,500	4,500	50.00%
1000.41.4149.000000.51620	Part Time/Seasonal Employees	6,750	12,495	30,000	30,000	15,682	19,000	19,000	(11,000)	-36.67%
1000.41.4149.000000.53015	Service Contract	675	-	4,500	4,500	385	6,000	6,000	1,500	0.00%
1000.41.4149.000000.53200	Conferences & Training	1,740	3,363	8,700	8,700	2,390	9,000	9,000	300	3.45%
1000.41.4149.000000.54300	Repairs & Maintenance	2,606	1,425	2,000	2,000	-	2,000	2,000	-	0.00%
1000.41.4149.000000.54320	Technology Related Repairs And Equipment	2,143	1,774	-	-	-	-	-	-	#DIV/0!
1000.41.4149.000000.54400	Rentals	-	-	-	-	-	-	-	-	#DIV/0!
1000.41.4149.000000.55400	Advertising	1,144	825	2,500	2,500	-	2,500	2,500	-	0.00%
1000.41.4149.000000.55500	Printing	4,672	4,522	8,000	8,000	1,182	8,000	8,000	-	0.00%
1000.41.4149.000000.56100	General Office Supplies	539	851	2,750	2,750	258	4,500	4,500	1,750	63.64%
1000.41.4149.000000.56900	Other Supplies	135	373	1,000	1,000	1,060	2,000	2,000	1,000	100.00%
1000.41.4149.000000.58100	Memberships & Dues	195	220	300	300	-	500	500	200	66.67%
1000.41.4149.000000.58900	Early Voting Expenses	3,771	12,551	-	-	7,003	15,000	15,000	15,000	0.00%
<b>4149</b>	<b>Registrars</b>	<b>58,074</b>	<b>82,260</b>	<b>109,830</b>	<b>109,830</b>	<b>46,630</b>	<b>123,080</b>	<b>123,080</b>	<b>13,250</b>	<b>12.06%</b>
1000.41.4153.000000.51600	Department Head	86,027	87,390	90,012	90,012	34,609	92,713	92,713	2,701	3.00%
1000.41.4153.000000.51610	Regular Employees	53,138	46,985	48,006	48,006	15,720	74,170	74,170	26,164	54.50%
1000.41.4153.000000.51630	Overtime	-	-	-	-	-	500	500	500	0.00%
1000.41.4153.000000.51650	Meeting Secretary	2,606	2,063	2,750	2,750	1,081	2,750	4,000	1,250	45.45%
1000.41.4153.000000.51903	Longevity	1,000	625	500	500	-	500	500	-	0.00%
1000.41.4153.000000.53200	Conferences & Training	530	1,105	1,800	1,800	-	1,850	1,850	50	2.78%
1000.41.4153.000000.53300	Other Professional/Tech Services	620	2,000	2,000	2,000	48	3,000	3,000	1,000	50.00%
1000.41.4153.000000.53500	Technical Services	-	1,825	2,500	2,500	-	2,500	2,500	-	0.00%
1000.41.4153.000000.55300	Telephone & Communications	192	213	-	-	16	-	-	-	0.00%
1000.41.4153.000000.55400	Advertising	4,040	4,659	9,000	9,000	-	8,000	8,000	(1,000)	-11.11%
1000.41.4153.000000.55500	Printing	-	-	500	500	-	500	500	-	0.00%
1000.41.4153.000000.56100	General Office Supplies	-	-	-	-	-	-	-	-	0.00%
1000.41.4153.000000.58100	Memberships & Dues	8,782	9,085	9,500	9,500	11,546	9,504	9,504	4	0.04%
<b>4153</b>	<b>Land Use</b>	<b>156,934</b>	<b>155,950</b>	<b>166,568</b>	<b>166,568</b>	<b>63,019</b>	<b>195,987</b>	<b>197,237</b>	<b>30,669</b>	<b>18.41%</b>

**FY 2026 - 2027 ESTIMATED EXPENSES**

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
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1000.41.4155.000000.51620	Part Time/Seasonal Employees	-	-	-	-	-	-	-	-	0.00%
1000.41.4155.000000.51650	Meeting Secretary	821	972	1,200	1,200	225	1,200	1,500	300	25.00%
1000.41.4155.000000.53200	Conferences & Training	-	330	600	600	-	600	600	-	0.00%
1000.41.4155.000000.55400	Advertising	666	2,389	3,000	3,000	-	3,000	3,000	-	0.00%
<b>4155</b>	<b>Zoning Board of Appeals</b>	<b>1,487</b>	<b>3,691</b>	<b>4,800</b>	<b>4,800</b>	<b>225</b>	<b>4,800</b>	<b>5,100</b>	<b>300</b>	<b>6.25%</b>
1000.41.4156.000000.51904	Wages/Benefit Adj's	-	-	20,000	20,000	-	20,000	20,000	-	0.00%
1000.41.4156.000000.52200	Social Security - Employer Contributions	402,439	412,889	465,197	465,197	205,584	520,000	520,000	54,803	11.78%
1000.41.4156.000000.52300	Retirement Contributions	666,073	741,805	843,608	843,608	393,078	870,211	870,211	26,603	3.15%
1000.41.4156.000000.52301	Retirement Contributions- Defined Benefit	956,606	996,002	1,050,000	1,050,000	419,203	1,100,000	1,100,000	50,000	4.76%
1000.41.4156.000000.52500	Tuition Reimbursement	39,500	43,500	44,500	44,500	41,500	50,000	50,000	5,500	12.36%
1000.41.4156.000000.52600	Unemployment Compensation	27,986	-	5,000	5,000	-	5,000	5,000	-	0.00%
1000.41.4156.000000.52800	Health Insurance - Active	663,593	679,202	880,000	880,000	379,084	1,107,978	1,107,978	227,978	25.91%
1000.41.4156.000000.52801	Health Insurance - Retirees	310,500	352,740	422,000	422,000	152,683	378,298	378,298	(43,702)	-10.36%
1000.41.4156.000000.52802	Health Insurance - ACA Fees	-	-	-	-	-	-	-	-	0.00%
1000.41.4156.000000.52803	Insurance Accident & Health	7,404	7,562	24,480	24,480	2,875	10,000	10,000	(14,480)	-59.15%
1000.41.4156.000000.52805	Medical Buy-Out	55,583	53,750	58,000	58,000	25,500	58,000	58,000	-	0.00%
1000.41.4156.000000.52900	Compensated Absences	42,848	-	60,000	60,000	-	60,000	60,000	-	0.00%
1000.41.4156.000000.52901	Heart & Hypertension-Benefits	4,664	2,782	25,000	25,000	-	-	-	(25,000)	-100.00%
1000.41.4156.000000.53300	Actuarial Fees	23,900	24,224	42,000	42,000	2,243	47,000	47,000	5,000	11.90%
<b>4156</b>	<b>Employee Benefits</b>	<b>3,201,095</b>	<b>3,314,454</b>	<b>3,939,785</b>	<b>3,939,784</b>	<b>1,621,750</b>	<b>4,226,487</b>	<b>4,226,487</b>	<b>286,702</b>	<b>7.28%</b>
1000.41.4157.000000.55201	Insurance - Workers Compensation	490,097	408,194	540,644	540,644	147,863	383,895	383,895	(156,749)	-28.99%
1000.41.4157.000000.55202	Insurance - Property & Casualty	628,903	698,516	780,189	780,189	600,103	758,018	758,018	(22,171)	-2.84%
1000.41.4157.000000.55203	Insurance Umbrella	73,779	122,258	134,484	134,484	99,554	150,580	150,580	16,096	11.97%
1000.41.4157.000000.55204	Insurance Public Official Liability	67,397	74,563	81,275	81,275	48,823	88,694	88,694	7,419	9.13%
1000.41.4157.000000.55205	Insurance Police Liability	27,841	32,511	35,437	35,437	21,622	41,446	41,446	6,009	16.96%
1000.41.4157.000000.55206	Insurance Claims/Deduct	(1,103)	6,637	5,000	5,000	(10,463)	10,000	10,000	5,000	100.00%
1000.41.4157.000000.55207	Insurance Bonding	400	400	4,215	4,215	-	1,381	1,381	(2,834)	-67.24%
<b>4157</b>	<b>Property &amp; Casualty Insurance</b>	<b>1,287,314</b>	<b>1,343,079</b>	<b>1,581,244</b>	<b>1,581,244</b>	<b>907,502</b>	<b>1,434,014</b>	<b>1,434,014</b>	<b>(147,230)</b>	<b>-9.31%</b>
1000.41.4159.000000.51650	Meeting Secretary	650	1,200	1,500	1,500	150	1,500	2,300	800	53.33%
1000.41.4159.000000.56010	Supplies	200	200	200	200	-	200	200	-	0.00%
1000.41.4159.000000.56120	Admin Supplies	300	300	300	300	-	300	300	-	0.00%
<b>4159</b>	<b>Historic Properties</b>	<b>1,150</b>	<b>1,700</b>	<b>2,000</b>	<b>2,000</b>	<b>150</b>	<b>2,000</b>	<b>2,800</b>	<b>800</b>	<b>40.00%</b>

**FY 2026 - 2027 ESTIMATED EXPENSES**

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
									\$ Change	% Change
1000.41.4161.000000.55010	Shared Services	8,155	5,985	5,983	5,983	5,880	7,040	7,040	1,057	17.67%
4161	Probate	8,155	5,985	5,983	5,983	5,880	7,040	7,040	1,057	17.67%
1000.41.4163.000000.51650	Meeting Secretary	2,119	2,256	2,500	2,500	950	2,500	3,400	900	36.00%
1000.41.4163.000000.53200	Conferences & Training	-	-	700	700	420	700	700	-	0.00%
1000.41.4163.000000.55400	Advertising	145	251	6,600	6,600	-	6,600	6,600	-	0.00%
1000.41.4163.000000.56900	Other Supplies	-	-	500	500	-	500	500	-	0.00%
1000.41.4163.000000.58100	Memberships & Dues	-	-	100	100	65	100	100	-	0.00%
4163	Wetlands/Conservation	2,264	2,507	10,400	10,400	1,435	10,400	11,300	900	8.65%
1000.41.4173.000000.51650	Meeting Secretary	794	1,038	1,500	1,500	250	1,500	1,900	400	26.67%
1000.41.4173.000000.53300	Other Professional/Tech Services	26,000	33,661	30,000	30,000	2,250	30,000	30,000	-	0.00%
1000.41.4173.000000.55400	Advertising	80	-	4,000	4,000	-	4,500	4,500	500	12.50%
1000.41.4173.000000.56010	Supplies	-	-	200	200	113	200	200	-	0.00%
1000.41.4173.000000.56900	Other Supplies-Signs	227	80	2,280	2,280	80	2,280	2,280	-	0.00%
1000.41.4173.000000.58100	Memberships & Dues	1,300	1,340	2,300	2,300	1,000	2,300	2,300	-	0.00%
4173	Economic Development	28,400	36,118	40,280	40,280	3,693	40,780	41,180	900	2.23%
1000.41.4199.000000.56900	Beautification Committee	931	1,638	1,500	1,500	-	1,500	1,500	-	0.00%
1000.41.4199.000000.58100	Memberships & Dues	1,175	1,175	1,200	1,200	-	1,200	1,200	-	0.00%
1000.41.4199.000000.58250	Memorial Day Parade	2,000	2,000	2,000	2,000	8,400	2,000	2,000	-	0.00%
1000.41.4199.000000.58251	Historical Society	-	-	500	500	-	500	500	-	0.00%
1000.41.4199.000000.59020	Fund Transfers Out-Cemeteries	2,000	6,000	6,000	6,000	6,000	6,000	6,000	-	0.00%
4199	Special Services	6,106	10,813	11,200	11,200	14,400	11,200	11,200	-	0.00%
1000.42.4201.000000.59025	Miscellaneous Grant Expenses	-	7,176	-	-	-	-	-	-	0.00%
1000.42.4201.000000.58340	Course Hosting	-	-	-	0	1,250	-	-	-	0.00%
1000.42.4201.420101.51600	Department Head	100,510	110,869	120,510	120,510	45,709	124,126	124,126	3,616	3.00%
1000.42.4201.420101.51601	Captain^	21,408	108,811	119,351	119,351	47,264	123,578	123,578	4,227	3.54%
1000.42.4201.420101.51602	Patrol/Detectives	1,372,787	1,391,772	1,523,989	1,523,989	640,942	1,188,723	1,188,723	(335,266)	-22.00%
1000.42.4201.420101.51603	Sergeants/Shift Supervisor	357,278	397,372	623,212	623,212	201,854	954,727	954,727	331,515	53.19%
1000.42.4201.420101.51604	Holiday	112,734	124,221	120,342	120,342	17,061	121,178	121,178	836	0.69%
1000.42.4201.420101.51620	Administrative and Crossing Guards	116,299	137,002	148,674	148,674	53,506	200,753	200,753	52,079	35.03%

**FY 2026 - 2027 ESTIMATED EXPENSES**

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
									\$ Change	% Change
1000.42.4201.420101.51630	Overtime	401,119	503,573	305,000	305,000	197,859	350,000	275,000	(30,000)	-9.84%
1000.42.4201.420101.51903	Longevity	7,350	7,450	7,750	7,750	4,400	8,250	8,250	500	6.45%
1000.42.4201.420101.51650	Meeting Secretary	1,731	1,099	1,500	1,500	550	1,650	2,200	700	46.67%
1000.42.4201.420101.52500	Tuition Reimbursement	5,000	-	5,000	5,000	-	5,000	5,000	-	0.00%
1000.42.4201.420101.52902	Cleaning Allowance	10,025	11,820	12,000	12,000	5,875	12,500	12,000	-	0.00%
1000.42.4201.420101.53015	Service Contracts	108,996	138,865	116,000	116,000	65,595	100,000	176,000	60,000	51.72%
1000.42.4201.420101.53040	Medical Services	14,426	9,910	15,000	15,000	470	15,000	15,000	-	0.00%
1000.42.4201.420101.53050	Wellness Canine	-	-	-	-	-	-	-	-	0.00%
1000.42.4201.420101.53200	Conferences & Training	164,763	72,943	100,000	100,000	15,707	100,000	100,000	-	0.00%
1000.42.4201.420101.53220	Internal Training	2,054	1,940	-	-	-	-	-	-	0.00%
1000.42.4201.420101.54200	Cleaning Services	1,278	-	4,000	4,000	217	4,000	4,000	-	0.00%
1000.42.4201.420101.54300	Repairs & Maintenance	8,119	9,442	10,000	10,000	296	10,000	10,000	-	0.00%
1000.42.4201.420101.54306	Electrical Repairs & Maintenance	9,771	12,545	13,000	13,000	7,771	13,000	13,000	-	0.00%
1000.42.4201.420101.54421	Disposal	-	-	250	250	-	250	250	-	0.00%
1000.42.4201.420101.55300	Telephone & Communications	16,689	19,747	22,000	22,000	6,465	22,000	22,000	-	0.00%
1000.42.4201.420101.55995	Temporary Shelter	-	-	1,000	1,000	-	1,000	1,000	-	0.00%
1000.42.4201.420101.56100	General Office Supplies	9,519	10,086	12,000	12,000	1,959	12,000	12,000	-	0.00%
1000.42.4201.420101.56105	Medical Supplies	5,423	8,300	11,000	11,000	1,075	11,000	11,000	-	0.00%
1000.42.4201.420101.56120	Admin-Police Commission	-	-	-	-	-	-	-	-	0.00%
1000.42.4201.420101.56130	Firearms & Ammunition	16,859	18,816	26,000	26,000	593	32,000	32,000	6,000	23.08%
1000.42.4201.420101.56180	Police Exam Supplies	475	-	1,000	1,000	-	1,000	1,000	-	0.00%
1000.42.4201.420101.56300	Food/Meal Allowance	162	568	750	750	266	750	750	-	0.00%
1000.42.4201.420101.56440	Investigative Supplies	7,691	7,354	8,500	8,500	-	8,500	8,500	-	0.00%
1000.42.4201.420101.56445	Patrol Supplies	1,220	23,050	6,500	6,500	162	6,500	6,500	-	0.00%
1000.42.4201.420101.56902	Clothing	47,838	62,685	40,000	40,000	29,155	40,000	40,000	-	0.00%
1000.42.4201.420101.56903	Safety Supplies - COVID Related	-	-	-	-	-	-	-	-	0.00%
1000.42.4201.420101.58100	Memberships & Dues	3,035	4,454	5,000	5,000	4,708	5,900	5,900	900	18.00%
<b>420101</b>	<b>Police</b>	<b>2,924,558</b>	<b>3,201,869</b>	<b>3,379,328</b>	<b>3,379,328</b>	<b>1,350,709</b>	<b>3,473,385</b>	<b>3,474,435</b>	<b>95,107</b>	<b>2.81%</b>
1000.42.4201.420102.51610	Regular Employees	34,158	26,190	55,000	55,000	9,623	55,000	55,000	-	0.00%
1000.42.4201.420102.51630	Overtime	3,160	2,166	3,000	3,000	480	3,000	3,000	-	0.00%
1000.42.4201.420102.53200	Conferences & Training	1,100	-	2,000	2,000	-	2,000	2,000	-	0.00%
1000.42.4201.420102.59020	Fund Transfers Out	3,250	2,092	3,250	3,250	2,097	3,250	3,250	-	0.00%
<b>420102</b>	<b>Animal Control</b>	<b>41,668</b>	<b>30,448</b>	<b>63,250</b>	<b>63,250</b>	<b>12,200</b>	<b>63,250</b>	<b>63,250</b>	<b>-</b>	<b>0.00%</b>
1000.42.4201.420103.51610	Regular Employees	-	-	-	-	-	-	-	-	0.00%
1000.42.4201.420103.51620	Part Time Employees	-	-	-	-	-	-	-	-	0.00%

**FY 2026 - 2027 ESTIMATED EXPENSES**

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
									\$ Change	% Change
1000.42.4201.420103.51630	Overtime	-	-	-	-	-	-	-	-	0.00%
1000.42.4201.420103.51650	Meeting Secretary	627	939	1,000	1,000	263	1,000	1,500	500	50.00%
1000.42.4201.420103.51903	Longevity	-	-	-	-	-	-	-	-	0.00%
1000.42.4201.420103.52600	Unemployment Compensation	-	-	-	-	-	-	-	-	0.00%
1000.42.4201.420103.53015	Service Contracts	331,488	300,113	413,000	413,000	163,742	398,804	398,804	(14,196)	-3.44%
1000.42.4201.420103.53200	Conferences & Training	-	-	-	-	-	-	-	-	0.00%
1000.42.4201.420103.53500	Technical Services	33,246	3,838	8,000	8,000	4,420	8,000	8,000	-	0.00%
1000.42.4201.420103.54300	Repairs & Maintenance	-	602	1,000	1,000	-	1,000	1,000	-	0.00%
1000.42.4201.420103.54400	Rentals	29,713	30,985	32,225	32,225	-	33,514	33,514	1,289	4.00%
1000.42.4201.420103.55300	Telephone & Communications	-	-	-	-	-	-	-	-	0.00%
1000.42.4201.420103.56100	General Office Supplies	-	-	-	-	-	-	-	-	0.00%
1000.42.4201.420103.56220	Electricity	2,227	2,957	3,200	3,200	686	3,200	3,200	-	0.00%
<b>420103</b>	<b>Communications</b>	<b>397,302</b>	<b>339,434</b>	<b>458,425</b>	<b>458,425</b>	<b>169,112</b>	<b>445,518</b>	<b>446,018</b>	<b>(12,407)</b>	<b>-2.71%</b>
1000.42.4203.420301.51600	Department Head	3,500	4,500	4,500	4,500	4,500	4,500	4,500	-	0.00%
1000.42.4203.420301.51601	Assistant Chief	5,100	5,100	5,100	5,100	3,400	5,100	5,100	-	0.00%
1000.42.4203.420301.51650	Meeting Secretary	1,103	1,263	1,800	1,800	541	1,800	2,100	300	16.67%
1000.42.4203.420301.51901	Plan Review Stipend	2,500	2,500	2,500	2,500	2,000	2,500	2,500	-	0.00%
1000.42.4203.420301.52300	Retirement Contributions	45,000	45,000	45,000	45,000	45,000	45,000	45,000	-	0.00%
1000.42.4203.420301.53010	Purchased Professional Services	-	-	600	600	-	600	600	-	0.00%
1000.42.4203.420301.53040	Medical Services	40,944	41,322	40,000	40,000	2,978	40,000	40,000	-	0.00%
1000.42.4203.420301.53200	Conferences & Training	16,208	20,500	21,000	21,000	1,650	25,000	25,000	4,000	19.05%
1000.42.4203.420301.53300	Other Professional/Tech Services	35,955	41,297	44,500	44,500	24,724	53,500	53,500	9,000	20.22%
1000.42.4203.420301.54101	Refuse Removal	1,512	1,618	2,720	2,720	714	2,720	2,720	-	0.00%
1000.42.4203.420301.54301	Building Maintenance	23,015	24,368	25,000	25,000	14,482	25,000	25,000	-	0.00%
1000.42.4203.420301.54302	Fire / Security Maintenance	1,786	2,527	2,600	2,600	2,487	2,600	2,600	-	0.00%
1000.42.4203.420301.54304	Fresh Air Maintenance	14,369	14,871	15,000	15,000	-	15,000	15,000	-	0.00%
1000.42.4203.420301.54331	Truck Repairs	19,772	22,000	24,000	24,000	8,257	24,000	24,000	-	0.00%
1000.42.4203.420301.54332	Pressurized Tank Repair	-	2,502	3,000	3,000	-	3,000	3,000	-	0.00%
1000.42.4203.420301.54333	Radio Repairs	3,216	4,498	9,000	9,000	-	9,000	9,000	-	0.00%
1000.42.4203.420301.54334	Ladder Truck Test/Rep	10,375	11,000	11,000	11,000	-	11,000	11,000	-	0.00%
1000.42.4203.420301.54335	Hose Program	2,495	-	2,750	2,750	-	2,750	2,750	-	0.00%
1000.42.4203.420301.54336	Refurbish Trucks	8,606	9,985	10,000	10,000	1,415	10,000	10,000	-	0.00%
1000.42.4203.420301.54337	Haz Mat	-	2,905	2,000	2,000	-	2,000	2,000	-	0.00%
1000.42.4203.420301.54338	Portable Pump Program	-	-	-	-	-	-	-	-	0.00%
1000.42.4203.420301.54339	Hurst Program	-	-	-	-	-	-	-	-	0.00%
1000.42.4203.420301.55300	Telephone & Communications	3,782	4,200	3,100	3,100	1,269	3,100	3,100	-	0.00%

**FY 2026 - 2027 ESTIMATED EXPENSES**

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
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1000.42.4203.420301.56100	General Office Supplies	-	-	400	400	-	400	400	-	0.00%
1000.42.4203.420301.56115	Janitorial Supplies	1,992	1,968	2,000	2,000	1,091	2,000	2,000	-	0.00%
1000.42.4203.420301.56120	Admin Supplies	-	-	400	400	-	400	400	-	0.00%
1000.42.4203.420301.56140	Radio Replacement Program	392	13,217	8,000	8,000	-	8,000	8,000	-	0.00%
1000.42.4203.420301.56150	Training Supplies	2,496	3,369	3,375	3,375	970	3,375	3,375	-	0.00%
1000.42.4203.420301.56300	Food/Meal Allowance	299	-	300	300	-	300	300	-	0.00%
1000.42.4203.420301.56902	Clothing	-	-	-	-	-	-	-	-	0.00%
1000.42.4203.420301.56903	Safety Supplies - COVID Related	-	-	-	-	-	-	-	-	0.00%
1000.42.4203.420301.57300	Equipment	41,501	54,193	55,025	55,025	3,265	55,025	55,025	-	0.00%
1000.42.4203.420301.58100	Memberships & Dues	160	200	2,400	2,400	400	2,400	2,400	-	0.00%
1000.42.4203.420301.58330	Region 5 Dive Team	-	-	-	-	-	2,000	2,000	2,000	0.00%
1000.42.4203.420301.59025	Gear Rack - CT Water Grant	-	1,300	-	-	-	-	-	-	0.00%
1000.42.4203.420301.54013	CT FF Cancer Relief Fund	-	-	950	950	-	910	910	(40)	0.00%
<b>420301</b>	<b>Fire Department</b>	<b>286,079</b>	<b>336,201</b>	<b>347,070</b>	<b>347,070</b>	<b>119,143</b>	<b>362,980</b>	<b>363,280</b>	<b>16,210</b>	<b>4.67%</b>
1000.42.4203.420302.54423	Custodial Services	2,900	2,900	2,900	2,900	2,900	2,900	2,900	-	0.00%
1000.42.4203.420302.55300	Telephone & Communications	1,188	1,454	2,000	2,000	1,369	2,000	2,000	-	0.00%
1000.42.4203.420302.56210	Natural Gas	5,579	4,353	6,750	6,750	-	6,750	6,750	-	0.00%
1000.42.4203.420302.56220	Electricity	14,900	18,287	9,000	9,000	5,432	9,000	9,000	-	0.00%
1000.42.4203.420302.56240	Oil	-	-	-	-	-	-	-	-	0.00%
<b>420302</b>	<b>Fire - Terryville Station</b>	<b>24,566</b>	<b>26,993</b>	<b>20,650</b>	<b>20,650</b>	<b>9,701</b>	<b>20,650</b>	<b>20,650</b>	<b>-</b>	<b>0.00%</b>
1000.42.4203.420303.54423	Custodial Services	2,900	2,900	2,900	2,900	2,900	2,900	2,900	-	0.00%
1000.42.4203.420303.55300	Telephone & Communications	1,043	945	2,000	2,000	435	2,000	2,000	-	0.00%
1000.42.4203.420303.56210	Natural Gas	3,942	4,901	5,500	5,500	-	5,500	5,500	-	0.00%
1000.42.4203.420303.56220	Electricity	16,589	16,861	15,000	15,000	5,466	15,000	15,000	-	0.00%
<b>420303</b>	<b>Fire - Plymouth Station</b>	<b>24,474</b>	<b>25,608</b>	<b>25,400</b>	<b>25,400</b>	<b>8,800</b>	<b>25,400</b>	<b>25,400</b>	<b>-</b>	<b>0.00%</b>
1000.42.4203.420304.54423	Custodial Services	2,400	2,400	2,400	2,400	2,400	2,400	2,400	-	0.00%
1000.42.4203.420304.55300	Telephone & Communications	1,141	1,141	1,000	1,000	475	1,000	1,000	-	0.00%
1000.42.4203.420304.56220	Electricity	4,472	4,282	5,700	5,700	1,300	5,700	5,700	-	0.00%
1000.42.4203.420304.56240	Oil	5,344	5,402	5,000	5,000	-	5,000	5,000	-	0.00%
<b>420304</b>	<b>Fire - Fall Mountain Station</b>	<b>13,357</b>	<b>13,225</b>	<b>14,100</b>	<b>14,100</b>	<b>4,175</b>	<b>14,100</b>	<b>14,100</b>	<b>-</b>	<b>0.00%</b>
1000.42.4209.000000.53015	Service Contracts	21,813	19,017	19,579	19,579	2,260	21,537	21,537	1,958	10.00%
1000.42.4209.000000.54300	Repairs & Maintenance	1,126	314	3,000	3,000	-	4,000	4,000	1,000	33.33%
1000.42.4209.000000.54411	Water/Sewer	2,750	2,597	3,671	3,671	1,087	4,038	4,038	367	10.00%

**FY 2026 - 2027 ESTIMATED EXPENSES**

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
									\$ Change	% Change
1000.42.4209.000000.55300	Telephone & Communications	6,334	11,557	6,529	6,529	3,134	12,000	12,000	5,471	83.80%
1000.42.4209.000000.56210	Natural Gas	5,343	4,664	7,342	7,342	512	8,076	8,076	734	10.00%
1000.42.4209.000000.56220	Electricity	17,730	20,732	17,131	17,131	4,130	23,100	23,100	5,969	34.84%
1000.42.4209.000000.58250	Payments to Other Organizations	11,659	11,711	12,883	12,883	11,766	11,879	11,879	(1,004)	-7.79%
<b>4209</b>	<b>Ambulance</b>	<b>66,755</b>	<b>70,591</b>	<b>70,135</b>	<b>70,135</b>	<b>22,888</b>	<b>84,630</b>	<b>84,630</b>	<b>14,495</b>	<b>20.67%</b>
1000.42.4219.000000.51610	Regular Employees	54,008	53,052	56,000	56,000	21,285	57,618	57,618	1,618	2.89%
1000.42.4219.000000.51650	Administrative Assistant	26,886	30,216	31,746	31,746	12,225	32,539	32,539	793	2.50%
1000.42.4219.000000.53015	Service Contracts	2,800	1,800	-	-	-	-	-	-	0.00%
1000.42.4219.000000.53200	Conferences & Training	1,729	1,833	2,000	2,000	307	2,000	2,000	-	0.00%
1000.42.4219.000000.53210	Fire Prevention Seminars	-	430	500	500	-	500	500	-	0.00%
1000.42.4219.000000.54300	Repairs & Maintenance	409	572	600	600	-	600	600	-	0.00%
1000.42.4219.000000.55300	Telephone & Communications	383	427	400	400	128	400	400	-	0.00%
1000.42.4219.000000.56100	General Office Supplies	699	500	500	500	214	500	500	-	0.00%
1000.42.4219.000000.56430	Periodicals	1,552	1,553	1,853	1,853	1,553	891	891	(962)	-51.92%
1000.42.4219.000000.56440	Investigative Supplies	494	500	500	500	-	500	500	-	0.00%
1000.42.4219.000000.56902	Clothing	318	322	400	400	231	500	500	100	25.00%
1000.42.4219.000000.56903	Safety Supplies - COVID Related	-	-	-	-	-	-	-	-	0.00%
1000.42.4219.000000.57320	Vehicles	-	-	-	(0)	-	-	-	-	0.00%
1000.42.4219.000000.58100	Memberships & Dues	483	388	638	638	373	588	588	(50)	-7.84%
<b>4219</b>	<b>Fire Marshal</b>	<b>89,761</b>	<b>91,592</b>	<b>95,137</b>	<b>95,137</b>	<b>36,315</b>	<b>96,636</b>	<b>96,636</b>	<b>1,499</b>	<b>1.58%</b>
1000.42.4223.000000.51620	Director	9,750	7,850	9,000	9,000	6,500	10,000	10,000	1,000	11.11%
1000.42.4223.000000.53200	Conferences & Training	-	-	-	-	-	-	-	-	0.00%
1000.42.4223.000000.54100	Utility Services	3,433	4,109	5,000	5,000	1,680	5,000	5,000	-	0.00%
1000.42.4223.000000.54300	Repairs & Maintenance	-	40	500	500	-	500	500	-	0.00%
1000.42.4223.000000.54405	Leases of Equipment	12,163	13,630	-	-	-	-	-	-	0.00%
1000.42.4223.000000.57300	Equipment - generators	5,385	9,834	-	-	-	1,000	1,000	1,000	0.00%
1000.42.4223.000000.55300	Telephone & Communications	272	334	200	200	104	200	200	-	0.00%
1000.42.4223.000000.56280	Emergency Expenses	10	-	1,000	1,000	741	1,000	1,000	-	0.00%
1000.42.4223.000000.56300	Food/Meal Allowance	90	148	500	500	88	500	500	-	0.00%
1000.42.4223.000000.56900	Other Supplies	37	12	250	250	-	250	250	-	0.00%
1000.42.4223.000000.56903	Safety Supplies-COVID Related	-	-	2,500	2,500	-	500	500	(2,000)	-80.00%
1000.42.4223.000000.56904	Storm Isaias Expenses	-	-	-	-	-	-	-	-	0.00%
1000.42.4223.000000.58100	Memberships & Dues	255	265	350	350	225	350	350	-	0.00%
<b>4223</b>	<b>Emergency Management</b>	<b>31,395</b>	<b>36,222</b>	<b>19,300</b>	<b>19,300</b>	<b>9,337</b>	<b>19,300</b>	<b>19,300</b>	<b>-</b>	<b>0.00%</b>

**FY 2026 - 2027 ESTIMATED EXPENSES**

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
									\$ Change	% Change
1000.43.4301.000000.51600	Department Head	74,200	91,800	94,095	94,095	36,182	98,453	98,453	4,357	4.63%
1000.43.4301.000000.51630	Overtime	-	-	-	-	-	-	-	-	0.00%
1000.43.4301.000000.51903	Longevity	-	-	-	-	-	-	-	-	0.00%
1000.43.4301.000000.53300	Other Professional/Tech Services	18,938	9,000	12,500	12,500	15,000	21,000	21,000	8,500	68.00%
1000.43.4301.000000.55400	Advertising	1,818	1,233	2,200	2,200	715	2,200	2,200	-	0.00%
1000.43.4301.000000.56100	General Office Supplies	-	200	200	200	70	-	-	(200)	-100.00%
1000.43.4301.000000.58100	Memberships & Dues	531	443	732	732	-	750	750	18	2.46%
<b>4301</b>	<b>Public Works Director</b>	<b>95,487</b>	<b>102,675</b>	<b>109,727</b>	<b>109,727</b>	<b>51,967</b>	<b>122,403</b>	<b>122,403</b>	<b>12,676</b>	<b>11.55%</b>
1000.43.4303.000000.51600	Department Head	90,410	92,549	92,185	92,185	36,653	98,186	98,186	6,001	6.51%
1000.43.4303.000000.51610	Regular Employees	290,522	302,894	387,364	387,364	150,140	456,083	456,083	68,719	17.74%
1000.43.4303.000000.51620	Part Time/Seasonal Employees	-	-	-	-	-	44,577	44,577	44,577	0.00%
1000.43.4303.000000.51630	Overtime	54,104	40,621	30,000	30,000	17,609	47,000	47,000	17,000	56.67%
1000.43.4303.000000.51900	Other Salaries-Unused Vacation	-	-	-	-	-	-	-	-	0.00%
1000.43.4303.000000.51902	Call In Pay	7,950	7,800	8,050	8,050	3,000	8,100	8,100	50	0.62%
1000.43.4303.000000.51903	Longevity	1,425	1,200	775	775	200	625	625	(150)	-19.35%
1000.43.4303.000000.52905	Employee Safety	316	1,544	16,150	16,150	1,600	3,000	3,000	(13,150)	-81.42%
1000.43.4303.000000.53200	Conferences & Training	-	425	750	750	109	750	750	-	0.00%
1000.43.4303.000000.53300	Other Professional/Tech Services	140,023	147,548	145,500	145,500	30,840	150,000	150,000	4,500	3.09%
1000.43.4303.000000.53320	Environmental Services	2,952	10,070	7,550	7,550	800	7,500	7,500	(50)	-0.66%
1000.43.4303.000000.54300	Repairs & Maintenance	63,214	81,792	84,200	84,200	26,487	90,000	90,000	5,800	6.89%
1000.43.4303.000000.54411	Water/Sewer	581	708	700	700	330	800	800	100	14.29%
1000.43.4303.000000.55300	Telephone & Communications	5,268	3,437	2,600	2,600	1,339	3,500	3,500	900	34.62%
1000.43.4303.000000.56210	Natural Gas	2,266	3,277	3,100	3,100	373	3,700	3,700	600	19.35%
1000.43.4303.000000.56220	Electricity	3,818	3,715	3,850	3,850	1,187	4,000	4,000	150	3.90%
1000.43.4303.000000.56300	Food/Meal Allowance	1,130	2,090	2,000	2,000	50	2,100	2,100	100	5.00%
1000.43.4303.000000.56600	Supplies - Street Signs	12,027	13,495	21,000	21,000	10,342	21,000	21,000	-	0.00%
1000.43.4303.000000.56902	Clothing	10,216	13,353	14,400	14,400	8,146	15,500	15,500	1,100	7.64%
1000.43.4303.000000.58100	Memberships & Dues	50	-	200	200	50	150	150	(50)	-25.00%
<b>4303</b>	<b>Highway</b>	<b>686,270</b>	<b>726,519</b>	<b>820,374</b>	<b>820,374</b>	<b>289,254</b>	<b>956,571</b>	<b>956,571</b>	<b>136,197</b>	<b>16.60%</b>
1000.43.4307.000000.51620	Part Time/Seasonal Employees	207	1,114	-	-	-	-	-	-	0.00%
1000.43.4307.000000.51630	Overtime	55,825	93,558	90,000	90,000	-	95,000	95,000	5,000	5.56%
1000.43.4307.000000.53300	Other Professional/Tech Services	43,121	141,000	50,000	50,000	-	50,000	50,000	-	0.00%
1000.43.4307.000000.56010	Supplies	3,682	15,037	15,000	15,000	2,503	15,000	15,000	-	0.00%
1000.43.4307.000000.56270	Salt & Sand	174,564	197,843	170,000	170,000	-	180,000	180,000	10,000	5.88%
1000.43.4307.000000.56900	Other Supplies	-	37	250	250	-	-	-	(250)	-100.00%
<b>4307</b>	<b>Snow Removal</b>	<b>277,398</b>	<b>448,588</b>	<b>325,250</b>	<b>325,250</b>	<b>2,503</b>	<b>340,000</b>	<b>340,000</b>	<b>14,750</b>	<b>4.53%</b>

**FY 2026 - 2027 ESTIMATED EXPENSES**

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
									\$ Change	% Change
1000.43.4313.000000.51610	Regular Employees	140,138	79,569	145,230	145,230	32,120	157,022	157,022	11,792	8.12%
1000.43.4313.000000.51630	Overtime	1,166	10,714	3,000	3,000	3,175	5,000	5,000	2,000	66.67%
1000.43.4313.000000.51900	Other Salaries	-	-	-	-	-	-	-	-	0.00%
1000.43.4313.000000.51903	Longevity	325	-	525	525	-	-	-	(525)	-100.00%
1000.43.4313.000000.53200	Conferences & Training	-	525	800	800	-	800	800	-	0.00%
1000.43.4313.000000.53320	Environmental Services	5,540	2,958	6,100	6,100	-	6,100	6,100	-	0.00%
1000.43.4313.000000.53505	Testing/Inspections	2,346	2,500	2,500	2,500	-	2,500	2,500	-	0.00%
1000.43.4313.000000.54300	Repairs & Maintenance	132,671	130,627	168,500	168,500	55,960	168,500	168,500	-	0.00%
1000.43.4313.000000.54301	Building Maintenance	10,013	9,000	9,000	9,000	2,195	9,000	9,000	-	0.00%
1000.43.4313.000000.54305	Fleet Repairs & Maintenance	10,042	7,891	16,000	16,000	2,316	19,000	19,000	3,000	18.75%
1000.43.4313.000000.54411	Water/Sewer	588	579	785	785	330	800	800	15	1.91%
1000.43.4313.000000.55300	Telephone & Communications	1,882	1,882	2,000	2,000	784	2,100	2,100	100	5.00%
1000.43.4313.000000.56100	General Office Supplies	728	129	500	500	366	500	500	-	0.00%
1000.43.4313.000000.56170	Maintenance Supplies	19,872	31,735	26,000	26,000	21,407	30,000	30,000	4,000	15.38%
1000.43.4313.000000.56210	Natural Gas	10,508	11,554	12,000	12,000	1,344	12,000	12,000	-	0.00%
1000.43.4313.000000.56220	Electricity	7,550	11,152	10,900	10,900	2,235	10,000	10,000	(900)	-8.26%
1000.43.4313.000000.56260	Gasoline	158,961	138,401	150,000	150,000	47,474	160,000	160,000	10,000	6.67%
<b>4313</b>	<b>Maintenance Garage</b>	<b>502,330</b>	<b>439,216</b>	<b>553,840</b>	<b>553,840</b>	<b>169,708</b>	<b>583,322</b>	<b>583,322</b>	<b>29,482</b>	<b>5.32%</b>
1000.43.4317.000000.51610	Regular Employees	45,816	52,757	44,265	44,265	44,557	54,199	54,199	9,934	22.44%
1000.43.4317.000000.51630	Overtime	35,566	37,003	23,000	23,000	17,010	40,000	40,000	17,000	73.91%
1000.43.4317.000000.51903	Longevity	525	525	525	525	-	525	525	-	0.00%
1000.43.4317.000000.53300	Other Professional/Tech Services	540,570	572,238	583,400	583,400	210,087	623,400	623,400	40,000	6.86%
1000.43.4317.000000.53505	Testing/Inspections	8,055	12,957	15,900	15,900	-	15,900	15,900	-	0.00%
1000.43.4317.000000.54300	Repairs & Maintenance	16,058	7,094	18,000	18,000	17,437	18,000	18,000	-	0.00%
1000.43.4317.000000.54410	Rental of Land & Buildings	1,781	1,840	1,950	1,950	1,883	2,000	2,000	50	2.56%
1000.43.4317.000000.54411	Water/Sewer	230	282	245	245	81	400	400	155	63.27%
1000.43.4317.000000.54421	Disposal	3,600	4,000	3,800	3,800	-	4,000	4,000	200	5.26%
1000.43.4317.000000.55300	Telephone & Communications	2,833	2,490	2,200	2,200	1,917	3,750	3,750	1,550	70.45%
1000.43.4317.000000.56220	Electricity	6,671	6,953	7,300	7,300	2,081	8,000	8,000	700	9.59%
1000.43.4317.000000.58130	Permit Fees	1,600	3,144	2,000	2,000	-	3,500	3,500	1,500	75.00%
<b>4317</b>	<b>Transfer Station</b>	<b>663,305</b>	<b>701,282</b>	<b>702,585</b>	<b>702,585</b>	<b>295,053</b>	<b>773,674</b>	<b>773,674</b>	<b>71,089</b>	<b>10.12%</b>
1000.43.4329.000000.54412	Hydrants	442,883	443,043	450,500	450,500	168,147	577,222	577,222	126,722	28.13%
1000.43.4329.000000.55300	Telephone & Communications	2,663	2,135	2,900	2,900	699	2,900	2,900	-	0.00%

**FY 2026 - 2027 ESTIMATED EXPENSES**

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
									\$ Change	% Change
1000.43.4329.000000.56225	Street Lights	81,513	67,999	74,000	74,000	16,264	80,000	80,000	6,000	8.11%
4329	Utilities	527,058	513,177	527,400	527,400	185,109	660,122	660,122	132,722	25.17%
1000.43.4331.000000.51610	Regular Employees	43,834	76,592	40,273	40,273	32,715	32,084	32,084	(8,189)	-20.33%
1000.43.4331.000000.51630	Overtime	3,440	5,895	4,000	4,000	1,229	4,500	4,500	500	12.50%
1000.43.4331.000000.51903	Longevity	-	-	-	-	-	-	-	-	0.00%
1000.43.4331.000000.53015	Service Contracts	12,810	22,218	22,500	22,500	1,743	23,175	23,175	675	3.00%
1000.43.4331.000000.54300	Repairs & Maintenance	20,773	32,999	30,000	30,000	23,880	34,650	34,650	4,650	15.50%
1000.43.4331.000000.54411	Water/Sewer	3,476	3,218	3,900	3,900	921	4,440	4,440	540	13.85%
1000.43.4331.000000.55300	Telephone & Communications	26,837	63,151	26,500	26,500	57,725	1,200	1,200	(25,300)	-95.47%
1000.43.4331.000000.56010	Supplies	7,380	5,258	8,500	8,500	3,181	8,755	8,755	255	3.00%
1000.43.4331.000000.56220	Electricity	59,809	70,592	62,000	62,000	26,576	71,500	71,500	9,500	15.32%
1000.43.4331.000000.56240	Oil	13,438	20,187	1,000	1,000	-	-	-	(1,000)	-100.00%
1000.43.4331.000000.56210	Natural Gas	6,020	2,199	15,250	15,250	3,728	16,775	16,775	1,525	100.00%
1000.43.4331.000000.56902	Clothing	1,327	-	500	500	-	50	50	(450)	0.00%
4331	Town Hall	199,144	302,310	214,423	214,423	151,699	197,129	197,129	(17,294)	-8.07%
1000.43.4332.000000.51610	Regular Employees	144,475	120,184	175,700	175,700	47,160	180,024	180,024	4,324	2.46%
1000.43.4332.000000.51630	Overtime	5,124	14,747	-	-	5,185	12,000	12,000	12,000	0.00%
1000.43.4332.000000.51903	Longevity	1,050	1,050	525	525	525	1,250	1,250	725	0.00%
1000.43.4332.000000.52902	Clothing	-	-	-	-	-	-	-	-	0.00%
1000.43.4332.000000.53300	Other Professional/Tech Services	6,294	12,806	19,000	19,000	16,690	57,000	57,000	38,000	200.00%
1000.43.4332.000000.53505	Testing/Inspections	4,754	6,000	6,000	6,000	1,506	6,000	6,000	-	0.00%
1000.43.4332.000000.54300	Repairs & Maintenance	6,426	15,000	18,000	18,000	18,074	30,000	30,000	12,000	66.67%
1000.43.4332.000000.54405	Leases of Equipment	-	-	-	27,560	3,275	27,560	27,560	27,560	100.00%
1000.43.4332.000000.54411	Water/Sewer	-	262	27,970	410	-	500	500	(27,470)	-98.21%
1000.43.4332.000000.54413	Town Wide Sewer Use Fees	49,618	50,760	52,800	52,800	52,520	58,080	58,080	5,280	10.00%
1000.43.4332.000000.56220	Electricity	3,302	2,700	3,600	3,600	293	3,600	3,600	-	0.00%
1000.43.4332.000000.56240	Oil	364	1,500	1,000	1,000	-	1,000	1,000	-	0.00%
1000.43.4332.000000.58250	Payments to Other Organizations	1,275	1,338	1,600	1,600	1,418	1,600	1,600	-	0.00%
4332	Facilities	222,680	226,345	306,195	306,195	146,646	378,614	378,614	72,419	23.65%
1000.43.4341.000000.51600	Department Head	75,980	75,553	78,703	78,703	30,261	81,064	81,064	2,361	3.00%
1000.43.4341.000000.51630	Overtime	1,093	2,410	1,500	1,500	753	1,500	1,500	-	0.00%
1000.43.4341.000000.51650	Meeting Secretary	1,059	1,053	1,000	1,000	419	1,000	1,600	600	60.00%

**FY 2026 - 2027 ESTIMATED EXPENSES**

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
									\$ Change	% Change
1000.43.4341.000000.51903	Longevity	475	475	475	475	475	575	575	100	21.05%
1000.43.4341.000000.53300	Other Professional/Tech Services	-	-	1,000	1,000	-	1,000	1,000	-	0.00%
1000.43.4341.000000.53510	Data Processing Fees	-	-	1,100	1,100	-	1,100	1,100	-	0.00%
1000.43.4341.000000.55300	Telephone & Communications	678	615	1,200	1,200	152	1,200	1,200	-	0.00%
1000.43.4341.000000.56100	General Office Supplies	-	-	600	600	93	600	600	-	0.00%
1000.43.4341.000000.56430	Periodicals	-	-	750	750	-	750	750	-	0.00%
1000.43.4341.000000.56902	Clothing	567	706	800	800	800	800	800	-	0.00%
1000.43.4341.000000.58100	Memberships & Dues	657	1,404	800	800	-	800	800	-	0.00%
<b>4341</b>	<b>Building Inspector</b>	<b>80,509</b>	<b>82,216</b>	<b>87,928</b>	<b>87,928</b>	<b>32,953</b>	<b>90,389</b>	<b>90,989</b>	<b>3,061</b>	<b>3.48%</b>
1000.44.4403.000000.53040	Medical Services	-	-	-	-	-	-	-	-	0.00%
1000.44.4403.000000.58250	Payments to Other Organizations	64,707	64,707	64,707	64,707	64,478	65,097	65,097	390	0.60%
<b>4403</b>	<b>Public Health Services</b>	<b>64,707</b>	<b>64,707</b>	<b>64,707</b>	<b>64,707</b>	<b>64,478</b>	<b>65,097</b>	<b>65,097</b>	<b>390</b>	<b>0.60%</b>
1000.44.4406.000000.53010	Elderly Transport - Dial a Ride	34,776	41,659	35,000	35,000	13,126	35,000	35,000	-	0.00%
1000.44.4406.000000.54300	Repairs & Maintenance	5,784	6,656	6,000	6,000	849	6,000	6,000	-	0.00%
<b>4406</b>	<b>Elderly Transportation</b>	<b>40,560</b>	<b>48,315</b>	<b>41,000</b>	<b>41,000</b>	<b>13,975</b>	<b>41,000</b>	<b>41,000</b>	<b>-</b>	<b>0.00%</b>
1000.44.4427.000000.51650	Meeting Secretary	1,421	953	1,375	1,375	319	1,375	1,700	325	23.64%
1000.44.4427.000000.53010	Purchased Professional Services	63,197	63,197	65,308	65,308	-	65,308	65,308	-	0.00%
1000.44.4427.000000.55400	Advertising	1,500	-	1,000	1,000	-	1,000	1,000	-	0.00%
1000.44.4427.000000.56100	General Office Supplies	525	244	250	250	153	250	250	-	0.00%
1000.44.4427.000000.58100	Memberships & Dues	-	71	500	500	71	500	500	-	0.00%
1000.44.4427.000000.59025	Miscellaneous Grant	4,021	-	-	-	-	-	-	-	0.00%
1000.44.4427.000000.59030	National Opioid Settlement	3,479	-	-	-	-	-	-	-	0.00%
1000.44.4427.000000.55995	Temporary Shelter	-	-	-	-	-	-	-	-	0.00%
<b>4427</b>	<b>Human Services</b>	<b>74,143</b>	<b>64,465</b>	<b>68,433</b>	<b>68,433</b>	<b>543</b>	<b>68,433</b>	<b>68,758</b>	<b>325</b>	<b>0.47%</b>
1000.45.4501.000000.51600	Department Head	76,261	77,545	79,704	79,704	30,727	82,095	82,095	2,391	3.00%
1000.45.4501.000000.51610	Regular Employees	168,675	170,461	175,688	175,688	67,558	182,731	182,731	7,043	4.01%
1000.45.4501.000000.51620	Part Time Employees	49,554	48,071	55,180	55,180	21,080	79,237	79,237	24,057	43.60%
1000.45.4501.000000.51630	Overtime	555	-	200	200	-	200	200	-	0.00%
1000.45.4501.000000.51903	Longevity	250	250	250	250	250	250	250	-	0.00%
1000.45.4501.000000.53015	Service Contracts	25,510	21,853	30,000	30,000	16,475	29,000	29,000	(1,000)	-3.33%
1000.45.4501.000000.53110	Library Services	38,457	40,950	41,250	41,250	38,923	42,500	42,500	1,250	3.03%

FY 2026 - 2027 ESTIMATED EXPENSES

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
									\$ Change	% Change
1000.45.4501.000000.53200	Conferences & Training	560	542	700	700	150	755	755	55	7.86%
1000.45.4501.000000.54300	Repairs & Maintenance	19,470	15,481	15,800	15,800	1,551	15,800	15,800	-	0.00%
1000.45.4501.000000.54411	Water/Sewer	684	786	850	850	429	850	850	-	0.00%
1000.45.4501.000000.55300	Telephone & Communications	-	-	25	25	-	25	25	-	0.00%
1000.45.4501.000000.55301	Postage	120	136	150	150	149	170	170	20	13.33%
1000.45.4501.000000.56100	General Office Supplies	2,551	2,256	3,250	3,250	660	3,250	3,250	-	0.00%
1000.45.4501.000000.56210	Natural Gas	12,589	16,281	16,000	16,000	1,989	16,000	16,000	-	0.00%
1000.45.4501.000000.56220	Electricity	21,874	22,756	28,000	28,000	9,156	28,000	28,000	-	0.00%
1000.45.4501.000000.56405	Audio Visual Materials	10,126	10,309	11,000	11,000	6,646	11,000	11,000	-	0.00%
1000.45.4501.000000.56420	Library Books	43,925	41,340	46,000	46,000	17,805	46,000	46,000	-	0.00%
1000.45.4501.000000.56430	Periodicals	3,140	3,102	3,350	3,350	2,497	3,250	3,250	(100)	-2.99%
1000.45.4501.000000.56900	Other Supplies	4,599	4,561	4,750	4,750	2,049	4,750	4,750	-	0.00%
1000.45.4501.000000.56903	Safety Supplies - COVID Related	-	-	-	-	-	-	-	-	0.00%
1000.45.4501.000000.58100	Memberships & Dues	1,048	1,548	1,475	1,475	1,178	1,475	1,475	-	0.00%
1000.45.4501.000000.59025	Miscellaneous Grant	3,245	3,304	-	-	370	-	-	-	0.00%
4501	Terryville Library	483,192	481,532	513,622	513,622	219,641	547,338	547,338	33,716	6.56%
1000.45.4506.450601.51600	Department Head	-	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.51610	Regular Employees	-	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.51620	Part Time/Seasonal Employees	23,873	31,311	25,830	25,830	10,509	68,000	68,000	42,170	163.26%
1000.45.4506.450601.51630	Overtime	-	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.51650	Meeting Secretary	913	1,369	1,300	1,300	225	1,400	2,200	900	69.23%
1000.45.4506.450601.51903	Longevity	-	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.52902	Clothing	-	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.53300	Other Professional/Tech Services	7,483	7,367	7,560	7,560	2,314	7,560	7,560	-	0.00%
1000.45.4506.450601.54300	Repairs & Maintenance	-	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.54303	Grounds Maintenance	9,877	11,132	13,388	13,388	2,494	14,500	14,500	1,112	8.31%
1000.45.4506.450601.54400	Rentals	-	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.54410	Rental of Land & Buildings	450	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.54411	Water/Sewer	1,252	1,360	1,000	1,000	1,967	2,000	2,000	1,000	100.00%
1000.45.4506.450601.55400	Advertising	-	87	-	-	-	-	-	-	0.00%
1000.45.4506.450601.56010	Supplies	-	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.56100	General Office Supplies	612	314	600	600	269	650	650	50	8.33%
1000.45.4506.450601.56220	Electricity	1,501	1,397	1,500	1,500	304	1,300	1,300	(200)	-13.33%
1000.45.4506.450601.57300	Equipment	2,060	2,500	2,500	2,500	1,326	2,700	2,700	200	8.00%
1000.45.4506.450601.58100	Memberships & Dues	414	340	500	500	258	400	400	(100)	-20.00%
1000.45.4506.450601.59010	Other Items (grants)	57,748	47,414	-	-	2,257	-	-	-	0.00%
450601	Parks	106,182	104,590	54,178	54,178	21,923	98,510	99,310	45,132	83.30%

**FY 2026 - 2027 ESTIMATED EXPENSES**

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
									\$ Change	% Change
1000.45.4506.450602.51600	Department Head	62,603	63,595	65,503	65,503	25,298	67,468	67,468	1,965	3.00%
1000.45.4506.450602.51625	Part Time/Seasonal - Rec	78,304	75,907	56,650	56,650	50,630	60,000	60,000	3,350	5.91%
1000.45.4506.450602.53200	Conferences & Training	2,800	3,012	3,000	3,000	745	3,000	3,000	-	0.00%
1000.45.4506.450602.53240	Field Trips/Excursions - Rec	11,680	12,363	15,000	15,000	11,909	16,000	16,000	1,000	6.67%
1000.45.4506.450602.53310	Contract Services - Rec	9,502	9,215	11,500	11,500	6,378	12,000	12,000	500	4.35%
1000.45.4506.450602.53540	Sports Officials	2,570	5,415	6,800	6,800	576	6,800	6,800	-	0.00%
1000.45.4506.450602.54410	Rental of Land & Buildings	6,238	10,377	7,000	7,000	2,520	10,000	10,000	3,000	42.86%
1000.45.4506.450602.55400	Advertising	692	221	2,000	2,000	668	2,000	2,000	-	0.00%
1000.45.4506.450602.56160	Supplies - Recreation	7,471	4,105	7,875	7,875	1,831	7,875	7,875	-	0.00%
1000.45.4506.450602.57300	Equipment	502	5,459	6,500	6,500	813	6,500	6,500	-	0.00%
1000.45.4506.450602.59010	Other Items (grants)	-	-	-	-	13,502	-	-	-	0.00%
1000.45.4506.450602.59140	Internal Transfers	(281,420)	-	(116,325)	(116,325)	-	(119,175)	(119,175)	(2,850)	2.45%
<b>450602</b>	<b>Recreation</b>	<b>(99,059)</b>	<b>189,669</b>	<b>65,503</b>	<b>65,503</b>	<b>114,870</b>	<b>72,468</b>	<b>72,468</b>	<b>6,965</b>	<b>10.63%</b>
1000.47.4700.000000.58360	Board of Education Expenses	25,684,095	26,823,839	27,578,551	27,578,551	7,610,303	28,680,173	28,680,173	1,101,622	3.99%
1000.47.4700.000000.58360	Out Placement-Excess Cost Revenue transfer in	-	-	-	-	-	-	-	-	0.00%
1000.47.4700.000000.58400	Liquidation of Prior Year Encumbrances	213,790	607,950	-	-	177,843	-	-	-	0.00%
<b>4700</b>	<b>Board of Education</b>	<b>25,897,885</b>	<b>27,431,789</b>	<b>27,578,551</b>	<b>27,578,551</b>	<b>7,788,145</b>	<b>28,680,173</b>	<b>28,680,173</b>	<b>1,101,622</b>	<b>3.99%</b>
1000.48.4801.480111.58310	Principal - School- 2019 Refunding	543,000	642,000	666,000	666,000	142,463	671,000	671,000	5,000	0.75%
1000.48.4801.480112.58310	Principal - School-2012 Issue	185,000	185,000	-	-	-	-	-	-	0.00%
1000.48.4801.480113.58310	Principal - School - 2014 Refunding	326,000	-	-	-	-	-	-	-	0.00%
1000.48.4801.480117.58310	Principal - Water Lines - 2012 Issue	80,000	80,000	-	-	-	-	-	-	0.00%
1000.48.4801.480118.58310	Principal - Water Lines - 2014 Refunding	89,000	-	-	-	-	-	-	-	0.00%
1000.48.4801.480191.58310	Principal - Leases and Short Term Financing	387,590	414,601	413,644	413,644	203,968	430,713	430,713	17,069	4.13%
1000.48.4801.480131.58310	Principal - General Obligation - 2019 Refunding	42,000	48,000	49,000	49,000	-	49,000	49,000	-	0.00%
1000.48.4801.480132.58310	Principal - General Obligation - 2012 Issue	510,000	510,000	-	-	-	-	-	-	0.00%
1000.48.4801.480133.58310	Principal - General Obligation - 2013 Issue	250,000	250,000	250,000	250,000	250,000	-	-	(250,000)	-100.00%
1000.48.4801.480134.58310	Principal - General Obligation - 2018 Issue	360,000	370,000	375,000	375,000	375,000	380,000	380,000	5,000	1.33%
1000.48.4801.480135.58310	Principal - General Obligation - 2023 Issue	-	60,000	60,000	60,000	60,000	60,000	60,000	-	100.00%
<b>4801</b>	<b>Debt Service - Principal</b>	<b>2,772,590</b>	<b>2,559,601</b>	<b>1,813,644</b>	<b>1,813,644</b>	<b>1,031,431</b>	<b>1,590,713</b>	<b>1,590,713</b>	<b>(222,931)</b>	<b>-12.29%</b>
1000.48.4803.480311.58320	Interest - School- 2019 Refunding of 2010	112,525	49,475	50,200	50,200	-	16,775	16,775	(33,425)	-66.58%
1000.48.4803.480312.58320	Interest - School-2012 Issue	6,475	2,197	-	-	-	-	-	-	0.00%
1000.48.4803.480313.58320	Interest - School - 2014 Refunding	8,150	-	-	-	-	-	-	-	0.00%
1000.48.4803.480317.58320	Interest - Water Lines - 2012 Issue	2,800	950	-	-	-	-	-	-	0.00%

**FY 2026 - 2027 ESTIMATED EXPENSES**

IV Account #	IV Account Description	FY2024 Actual	FY2025 Actual	FY2026 Budget	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
									\$ Change	% Change
1000.48.4803.480318.58320	Interest - Water Lines - 2014 Refunding	2,225	-	-	-	-	-	-	-	0.00%
1000.48.4803.480391.58320	Interest - Leases and Short Term Financing	73,004	94,791	95,771	95,771	44,080	80,167	80,167	(15,604)	-16.29%
1000.48.4803.480331.58320	Interest - General Obligation - 2019 Refunding	11,200	42,375	6,525	6,525	-	4,075	4,075	(2,450)	-37.55%
1000.48.4803.480332.58320	Interest - General Obligation - 2012 Issue	17,850	6,056	-	-	-	-	-	-	0.00%
1000.48.4803.480333.58320	Interest - General Obligation - 2013 Issue	19,375	11,875	4,063	4,063	4,063	-	-	(4,063)	-100.00%
1000.48.4803.480334.58320	Interest - General Obligation - 2018 Issue	219,450	204,850	191,825	191,825	98,725	180,500	180,500	(11,325)	-5.90%
1000.48.4803.480335.58320	Interest - General Obligation - 2023 Issue	16,168	31,047	27,795	27,795	14,715	24,525	24,525	(3,270)	-11.76%
1000.48.4803.480336.58320	Interest - General Obligation - 2026 Issue	-	-	-	-	-	100,000	100,000	100,000	0.00%
<b>4803</b>	<b>Debt Service - Interest</b>	<b>489,222</b>	<b>443,616</b>	<b>376,179</b>	<b>376,179</b>	<b>161,583</b>	<b>406,042</b>	<b>406,042</b>	<b>29,863</b>	<b>7.94%</b>
1000.48.4899.000000.58330	Other	-	-	-	-	-	-	-	-	0.00%
<b>4899</b>	<b>Other Debt Service</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
1000.99.9901.000000.59020	Fund Transfers Out - Cap Projects	752,692	-	944,481	944,481	-	896,196	486,330	(458,151)	0.00%
1000.99.9902.000000.59020	Fund Transfers Out - HS Building Fund	35,000	-	35,000	35,000	-	-	-	(35,000)	0.00%
1000.99.9903.000000.59020	Fund Transfers Out - BOE Sinking Fund	-	-	-	-	-	-	-	-	0.00%
1000.99.9999.000000.59025	Miscellaneous Grant	(3,333)	-	-	-	-	-	-	-	-
1000.99.9903.000000.59500	Bottle Bill Program	10,937	-	-	-	-	-	-	-	0.00%
<b>99</b>	<b>Transfers Out</b>	<b>795,296</b>	<b>-</b>	<b>979,481</b>	<b>979,481</b>	<b>-</b>	<b>896,196</b>	<b>486,330</b>	<b>(493,151)</b>	<b>0.00%</b>
		<b>43,975,991</b>	<b>45,610,069</b>	<b>47,303,397</b>	<b>47,303,397</b>	<b>15,838,226</b>	<b>49,192,125</b>	<b>48,798,034</b>	<b>1,494,637</b>	<b>3.16%</b>

**FY 2026-2027 ESTIMATED GENERAL FUND REVENUE**

Description	FY2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2026 Amended Budget	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
						\$ Change	% Change
<b>TAXES</b>							
Current Real Estate Taxes	27,082,573	27,910,701	28,635,047	28,635,047	30,345,837	1,710,790	6.13%
Current Motor Vehicle Taxes	3,776,024	3,586,724	3,582,902	3,582,902	3,582,304	(598)	-0.02%
Current Personal Property Taxes	1,629,882	1,815,202	1,953,364	1,953,364	1,556,977	(396,387)	-21.84%
Prior Years Taxes	577,780	728,436	475,000	475,000	525,000	50,000	6.86%
Interest & Liens	341,357	376,052	265,000	265,000	265,025	25	0.01%
Supplemental Motor Vehicle Taxes	365,710	437,343	410,000	410,000	410,000	-	0.00%
Grant - Motor Vehicle Property Tax	554,172	747,836	839,368	839,368	941,022	101,654	13.59%
Aircraft Registrations	270	360	450	450	450	-	0.00%
60 Day GAAP Adjustment	-	-	-	-	-	-	0.00%
Collection Agency Fees	-	-	-	-	-	-	0.00%
Tax Refunds	(57,859)	(40,279)	(30,000)	(30,000)	(30,000)	-	0.00%
Tax Clearing	(123,694)	245,389	-	-	-	-	0.00%
PILOT- Ret. Community	19,533	15,941	19,533	19,533	19,533	-	0.00%
PILOT-Housing Authority	-	10,000	5,000	5,000	5,000	-	0.00%
PILOT-Telephone Access	25,686	17,582	25,686	25,686	25,686	-	0.00%
<b>TOTAL TAXES</b>	<b>34,191,432</b>	<b>35,851,288</b>	<b>36,181,350</b>	<b>36,181,350</b>	<b>37,646,833</b>	<b>1,795,545</b>	<b>5.01%</b>
<b>DEPARTMENT REVENUES</b>							
Foreclosure Sale Proceeds	-	-	-	-	-	-	-
Town Clerks Office	186,848	238,681	250,000	250,000	360,000	110,000	46.09%
Planning & Zoning	8,390	(218,620)	10,000	10,000	10,400	400	-0.18%
Zoning Bd of Appeals	1,010	1,198	1,000	1,000	1,000	-	0.00%
Fire Marshals Office	865	1,330	1,250	1,250	1,250	-	0.00%
Police Department	41,903	43,317	33,150	33,150	33,150	(0)	0.00%
Public Directors Office	56,752	35,334	42,500	42,500	42,500	-	0.00%
Wetlands/Conservation	660	754	1,000	1,000	1,000	-	0.00%
Building Department	162,939	242,478	141,000	141,000	141,000	-	0.00%
Terryville Library	27	-	-	-	-	-	0.00%
Recreation Services	(360,093)	155,914	1,500	1,500	1,500	-	0.00%
<b>TOTAL DEPARTMENT REVENUES</b>	<b>99,299</b>	<b>500,385</b>	<b>481,400</b>	<b>481,400</b>	<b>591,800</b>	<b>91,415</b>	<b>18.27%</b>
<b>GOVERNMENT GRANTS</b>							
PILOT Pequot	32,955	33,955	33,955	33,955	33,955	-	0.00%
Federal Government PILOT-Federal	10,463	9,037	-	-	-	-	0.00%
PILOT-State Property	-	-	8,995	8,995	9,211	216	0.00%
Veterans Exemptions	5,437	5,403	6,660	6,660	6,660	-	0.00%
Disability Exemption	2,880	2,482	2,500	2,500	2,500	-	0.00%
ECS Grant	9,810,839	9,799,763	9,693,400	9,693,400	9,802,121	108,721	1.11%
Out Placement-Excess Cost	-	-	-	-	-	-	0.00%
Out Placement-Excess Cost - transfer to BOE	-	-	-	-	-	-	0.00%
Adult Education	10,097	-	10,850	10,850	9,954	(896)	#DIV/0!
State Grants Dial A Ride	19,287	20,560	19,287	19,287	20,000	713	3.47%
State Grants - Miscellaneous	322,022	168,555	-	-	-	-	0.00%
Municipal Stabilization Grant	-	-	-	-	-	-	0.00%
<b>TOTAL GOVERNMENT GRANTS</b>	<b>10,213,980</b>	<b>10,039,754</b>	<b>9,775,647</b>	<b>9,775,647</b>	<b>9,884,401</b>	<b>(155,353)</b>	<b>-1.55%</b>

**FY 2026-2027 ESTIMATED GENERAL FUND REVENUE**

Description	FY2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2026 Amended Budget	FY 2027 Mayor Recommended	2027 TC Adopted vs. 2026 Budget	
						\$ Change	% Change
<b>OTHER REVENUE</b>							
Judicial Refunds	-	-	-	-	-	-	0.00%
Investment Income	287,602	656,200	600,000	600,000	600,000	-	0.00%
WPCA Insurance Reimbursement	69,700	103,250	65,000	65,000	65,000	-	0.00%
Insurance Reimbursements	-	-	-	-	-	-	0.00%
Miscellaneous	4,588	186,502	-	-	-	-	0.00%
Miscellaneous Grants	2,768	3,075	-	-	-	-	0.00%
Bottle Bill Act	17,083	18,792	-	-	10,000	10,000	0.00%
National Opioid Settlement	45,729	28,155	-	-	-	-	0.00%
Cancellation of Prior Year Encumbrances	-	-	-	-	-	-	0.00%
Cancellation of Prior Year Encumbrances-BOB	-	-	-	-	-	-	0.00%
<b>TOTAL OTHER REVENUE</b>	<b>427,470</b>	<b>995,973</b>	<b>665,000</b>	<b>665,000</b>	<b>675,000</b>	<b>(320,973)</b>	<b>-32.23%</b>
<b>OTHER FINANCING SOURCES</b>							
Operating Transfers In	118,890	-	-	-	-	-	0.00%
Allocation of Fund Balance	-	-	200,000	200,000	-	(200,000)	0.00%
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>118,890</b>	<b>-</b>	<b>200,000</b>	<b>200,000</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUES</b>	<b>45,051,071</b>	<b>47,387,401</b>	<b>47,303,397</b>	<b>47,303,397</b>	<b>48,798,034</b>	<b>1,494,637</b>	<b>3.16%</b>

FY 2026-2027 ESTIMATED GENERAL FUND EXPENDITURES

Dept	Description	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2026 Amended Budget	FY 2027	FY 2027	2027 TC Adopted	
						Dept	Mayor	vs. 2026 Budget	
						Requested	Recommended	\$ Change	% Change
4103	Town Council	5,015	5,572	5,575	5,575	5,575	5,575	-	0.00%
4109	Mayor	172,836	172,699	177,298	177,298	175,115	181,115	3,817	2.21%
4121	MV Tax Revenue \$120,185,870 @ 94% cc	319,171	414,672	405,574	405,574	418,944	418,944	13,370	3.22%
4124	Information Technology (IT)	-	-	233,621	233,621	270,512	270,512	36,891	100.00%
4127	Board of Finance	91,890	57,324	138,700	138,700	135,700	138,200	(500)	-0.87%
4131	Assessor	77,138	81,040	122,355	122,355	145,738	145,738	23,383	28.85%
4132	Board of Assessment Appeals	407	598	1,900	1,900	2,300	2,350	450	75.27%
4135	Tax Collector	90,056	86,075	94,923	94,923	98,591	98,591	3,668	4.26%
4137	Treasurer	3,600	3,600	3,600	3,600	3,600	3,600	-	0.00%
4139	Legal Services	104,304	113,511	84,000	84,000	119,000	119,000	35,000	30.83%
4141	Human Resources	50,625	60,521	51,000	51,000	61,000	61,000	10,000	16.52%
4143	Central Supply	264,484	267,948	87,761	87,761	107,154	107,154	19,393	7.24%
4145	Clerical Office	136,943	154,605	159,860	159,860	212,550	212,550	52,690	34.08%
4147	Town Clerk	129,726	132,547	169,327	169,327	206,516	206,516	37,189	28.06%
4149	Registrars	58,074	82,260	109,830	109,830	123,080	123,080	13,250	16.11%
4153	Land Use	156,934	155,950	166,568	166,568	195,987	197,237	30,669	19.67%
4155	Zoning Board of Appeals	1,487	3,691	4,800	4,800	4,800	5,100	300	8.13%
4156	Employee Benefits	3,201,095	3,314,454	3,939,784	3,939,784	4,226,487	4,226,487	286,703	8.65%
4157	Property & Casualty Insurance	1,287,314	1,343,079	1,581,244	1,581,244	1,434,014	1,434,014	(147,230)	-10.96%
4159	Historic Properties	1,150	1,700	2,000	2,000	2,000	2,800	800	47.06%
4161	Probate	8,155	5,985	5,983	5,983	7,040	7,040	1,057	17.66%
4163	Wetlands/Conservation	2,264	2,507	10,400	10,400	10,400	11,300	900	35.90%
4173	Economic Development	28,400	36,118	40,280	40,280	40,780	41,180	900	2.49%
4199	Special Services	6,106	10,813	11,200	11,200	11,200	11,200	-	0.00%
<b>GENERAL GOVERNMENT</b>		<b>6,197,174</b>	<b>6,507,270</b>	<b>7,607,583</b>	<b>7,607,583</b>	<b>8,018,083</b>	<b>8,030,283</b>	<b>422,700</b>	<b>6.50%</b>
420101	Police	2,924,558	3,201,869	3,379,328	3,379,328	3,473,385	3,474,435	95,107	2.97%
420102	Animal Control	41,668	30,448	63,250	63,250	63,250	63,250	-	0.00%
420103	Communications	397,302	339,434	458,425	458,425	445,518	446,018	(12,407)	-3.66%
420301	Fire Department	286,079	336,201	347,070	347,070	362,980	363,280	16,210	4.82%
420302	MV Tax Revenue \$120,185,870 @	24,566	26,993	20,650	20,650	20,650	20,650	-	0.00%
420303	Personal Property Revenue \$51,6	24,474	25,608	25,400	25,400	25,400	25,400	-	0.00%
420304	Fire - Fall Mountain Station	13,357	13,225	14,100	14,100	14,100	14,100	-	0.00%
4209	Ambulance	66,755	70,591	70,135	70,135	84,630	84,630	14,495	20.53%
4219	Fire Marshal	89,761	91,592	95,137	95,137	96,636	96,636	1,499	1.64%
4223	Emergency Management	31,395	36,222	19,300	19,300	19,300	19,300	-	0.00%
<b>PUBLIC SAFETY</b>		<b>3,899,915</b>	<b>4,172,183</b>	<b>4,492,795</b>	<b>4,492,795</b>	<b>4,605,849</b>	<b>4,607,699</b>	<b>114,904</b>	<b>2.75%</b>
4301	Public Works Director	95,487	102,675	109,727	109,727	122,403	122,403	12,676	12.35%
4303	Highway	686,270	726,519	820,374	820,374	956,571	956,571	136,197	18.75%
4307	Snow Removal	277,398	448,588	325,250	325,250	340,000	340,000	14,750	3.29%
4313	Maintenance Garage	502,330	439,216	553,840	553,840	583,322	583,322	29,482	6.71%
4317	Transfer Station	663,305	701,282	702,585	702,585	773,674	773,674	71,089	10.14%
4329	Utilities	527,058	513,177	527,400	527,400	660,122	660,122	132,722	25.86%
4331	Town Hall	199,144	302,310	214,423	214,423	197,129	197,129	(17,294)	-5.72%
4332	Facilities	222,680	226,345	306,195	306,195	378,614	378,614	72,419	31.99%
4341	Building Inspector	80,509	82,216	87,928	87,928	90,389	90,989	3,061	3.72%
<b>PUBLIC WORKS &amp; BUILDING</b>		<b>3,254,182</b>	<b>3,542,331</b>	<b>3,647,722</b>	<b>3,647,722</b>	<b>4,102,224</b>	<b>4,102,824</b>	<b>455,102</b>	<b>12.85%</b>
4403	Public Health Services	64,707	64,707	64,707	64,707	65,097	65,097	390	0.60%
4406	Elderly Transportation	40,560	48,315	41,000	41,000	41,000	41,000	-	0.00%
4427	Human Services	74,143	64,465	68,433	68,433	68,433	68,758	325	0.50%
<b>HEALTH AND SOCIAL SERVICES</b>		<b>179,410</b>	<b>177,487</b>	<b>174,140</b>	<b>174,140</b>	<b>174,530</b>	<b>174,855</b>	<b>715</b>	<b>0.40%</b>
4501	Terryville Library	483,192	481,532	513,622	513,622	547,338	547,338	33,716	7.00%

FY 2026-2027 ESTIMATED GENERAL FUND EXPENDITURES

Dept	Description	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2026 Amended Budget	FY 2027 Dept Requested	FY 2027 Mayor Recommended	2027 TC Adopted	
								vs. 2026 Budget	
								\$ Change	% Change
	<b>LIBRARIES</b>	<b>483,192</b>	<b>481,532</b>	<b>513,622</b>	<b>513,622</b>	<b>547,338</b>	<b>547,338</b>	<b>33,716</b>	<b>7.00%</b>
450601	Parks	106,182	104,590	54,178	54,178	98,510	99,310	45,132	43.15%
450602	Recreation	(99,059)	189,669	65,503	65,503	72,468	72,468	6,965	3.67%
	<b>PARKS AND RECREATION</b>	<b>7,123</b>	<b>294,259</b>	<b>119,681</b>	<b>119,681</b>	<b>170,978</b>	<b>171,778</b>	<b>52,097</b>	<b>17.70%</b>
4700	<b>BOARD OF EDUCATION</b>	<b>25,897,885</b>	<b>27,578,551</b>	<b>27,578,551</b>	<b>27,578,551</b>	<b>28,680,173</b>	<b>28,680,173</b>	<b>1,101,622</b>	<b>3.99%</b>
4801	Debt Service - Principal	2,772,590	2,559,601	1,813,644	1,813,644	1,590,713	1,590,713	(222,931)	-8.71%
4803	Debt Service - Interest	489,222	443,616	376,179	376,179	406,042	406,042	29,863	6.73%
4899	Other Debt Service	-	-	-	-	-	-	-	0.00%
	<b>DEBT SERVICE</b>	<b>3,261,812</b>	<b>3,003,217</b>	<b>2,189,823</b>	<b>2,189,823</b>	<b>1,996,755</b>	<b>1,996,755</b>	<b>(193,068)</b>	<b>-6.43%</b>
99	<b>Transfers Out</b>	795,296	-	979,481	979,481	896,196	486,330	(493,151)	0.00%
	<b>TOTAL GENERAL FUND EXPENSES</b>	<b>43,975,991</b>	<b>45,756,830</b>	<b>47,303,397</b>	<b>47,303,397</b>	<b>49,192,125</b>	<b>48,798,034</b>	<b>1,494,636</b>	<b>3.16%</b>

Capital Projects - FY 2026-2027

Department	Project Description	Amount Requested	Mayor Adopted	Funding Sources						Total Cost
				General Fund	Town Aid Grant	LOCIIP Grant	Municipal Grant	Other Sources		
Technology	Annual Computer Replacement Program	15,000	15,000	15,000						15,000
Technology	Modernize Backup Solution Town	8,400	8,400	8,400						8,400
Technology	Security Firewalls (Non Town Hall)	8,828	8,828	8,828						8,828
Technology	High Availability Server	12,164	12,164	12,164						12,164
Technology	Audio Video Enhancements for Community Room at Town Hall	16,575	16,575	16,575						16,575
Technology	Parts to support multiple capital items across Town Hall	5,000	5,000	5,000						5,000
Technology/Police	Modernize Backup Solution Police (Year 2 of 2)	6,600	6,600	6,600						6,600
Technology/Police	Accucom Legacy Server Phase Down	6,000	6,000	6,000						6,000
Technology/Police	Patrol Car Connectivity & Parts/Non MDT Modems/Keyboard Replacement	9,102	-	-						-
Assessors	Revaluation (Year 1 of 3) \$150,000 starting FY 2028	50,000	-	-						-
Library	Air Handler Replacement (Year 2 of 3)	45,000	45,000	45,000						45,000
Library	Annual Computer Replacement Program	8,114	-	-						-
Public Works	Transfer Station Hopper Compaction System	50,000	50,000	50,000						50,000
Public Works	Roadway De-Icing Storage Addition	90,000	-	-						-
Public Works	Roadside Mower	44,645	-	-						-
Public Works	Transfer Station Compaction Trailer (year 3 of 4) \$200,000	50,000	50,000	50,000						50,000
Public Works	Security Camera System Replacement (Year 2 of 3) \$186,000	50,880	50,880	50,880						50,880
Public Works	Modernize HVAC Townwide	39,128	-	-						-
Public Works	Streetlight Pole Replacement	25,000	-	-						-
Public Works	Town Aid Roads (2027 Road Program)	1,000,000	1,000,000	361,422	345,282	140,862	152,434			1,000,000
Economic Development	Plan of Development (Year 1 of 2)	62,894	62,894	62,894						62,894
Economic Development	Downtown Revitalization Transformational Plan (Year 2 of 3) \$600,000	200,000	200,000	200,000						200,000
Fire Department	Station 3 - Fall Mountain Fire Upgrades	65,000	-	-						-
Ambulance - PVAC	New Ambulance - Replace 111-2	250,000	-	-						-
Ambulance - PVAC	Power Load Stretcher	72,000	-	-						-
Police	Police Vehicle replacement program - 2 vehicles	240,000	160,000	160,000						160,000
Police	License Plate Reader Est \$20K	3,500	-	-						-
Police	Automated External Defibrillators Year (1 of 3)	7,502	7,502	7,502						7,502
Police	AFIS (Automatic Fingerprint ID Sys) (year 1 of 3) Est 30K	5,000	5,000	5,000						5,000
Police	MV Tax Revenue \$120,185,870 @ 94% collection rate	95,081	95,081	95,081						95,081
Police	Personal Property Revenue \$51,685,516 @ 95% collection rate	4,984	4,984	4,984						4,984
Police	12 x 16 Modular Office Trailer or Senior Lounge Renovations	52,000	-	-						-
Parks	Core Drilling Study - Lake Winfield	18,000	-	-						-
Parks	Replace Playscape at Veterans Memorial Park	300,000	-	-						-
Parks	Update Senior Lounge	25,000	-	-						-
Parks	Full Size Basketball Court - Gear Dr	105,000	-	-						-
Parks	Mist Station - Lake Winfield	25,000	-	-						-
Parks	Dog Park - Main Street School	300,000	-	-						-
Parks	Redesign Community Gardens	125,000	-	-						-
WPCA	Blower Building Repairs WPCA	50,000	-	-						-
WPCA	Service Building Repair WPCA	50,000	50,000	50,000						50,000
WPCA	Generator Replacement, emt WPCA	15,000	15,000	15,000						15,000
WPCA	HVAC Equipment Replacement WPCA	45,436	-	-						-
BOE	HS Fisher School - Roof	-	-	-						-
BOE	HS Fisher School- Driveway & Parking Lots	-	-	-						-
BOE	HS Fisher School - Window Replacement	-	-	-						-
BOE	HS Fisher School - Heat Pump Replacement	-	-	-						-
BOE	Plymouth Center School - Roof	-	-	-						-
BOE	Plymouth Center School - Driveway & Parking Lots	-	-	-						-
BOE	Eli Terry Middle School - Roof	-	-	-						-
BOE	Eli Terry Middle School - Driveway & Parking Lots	-	-	-						-
BOE	THS - Driveway & Parking Lots	-	-	-						-
BOE	THS - Resurface Track	-	-	-						-
BOE	Plymouth School District - Clock and Intercom System	-	-	-						-
										-
		3,656,833	1,874,908	1,236,330	345,282	140,862	152,434			1,874,908

FY 2024 Audited Financial Statements - General Fund Unassigned Fund Balance was \$9,929,621 or 22.6% of the FY 2024 General Fund expenditure appropriation.

Fund Balance Injection  
Balance to be Funded from the General Fund  
750,000  
486,330  
1,236,330

Short Term Financing of Cap Projects	Original Cost	2024-2025	2025-2026	2026-2027	2027-2028	2029-2035	Total Principal	2026 Int
Ten Wheel Dump Truck Replacement - 7 year lease - 2020	223,908	28,741	29,804	32,371	-	-	90,917	2,300
Ten Wheel Dump Truck Replacement - 7 year lease - 2021	243,142	29,965	30,998	32,067	35,255	-	128,285	3,391
Ten Wheel Dump Truck Replacement - 7 year lease - 2022	288,815	31,131	33,212	35,432	37,800	80,935	218,510	12,524
Ten Wheel Dump Truck Replacement - 7 year lease - 2023	334,359	36,554	38,831	41,249	43,818	93,761	254,213	13,556
Ten Wheel Dump Truck Replacement - 7 year lease - 2024	252,666	29,807	30,789	31,803	32,850	70,624	195,873	5,470
SCBA Air Pack Replacements - Fire	749,774	104,684	107,002	109,372	111,794	-	432,851	7,267
Aerial Ladder Truck - Fire	1,435,151	106,681	110,042	113,508	117,083	784,148	1,231,462	35,431
Freightliner FY25	317,096	48,798	32,965	34,911	36,971	163,451	317,096	15,833
Fire Department	Replace Engine/Tanker 8	759,923	-	-	-	759,923	759,923	-
<b>Total</b>	<b>4,604,835</b>	<b>416,361</b>	<b>413,644</b>	<b>430,713</b>	<b>1,175,495</b>	<b>1,192,918</b>	<b>3,629,131</b>	<b>95,771</b>

(1) To be funded from Police Extra Duty fund transfer into capital fund  
(2) 9 year lease starting FY 28

**FY 2027 Debt Service**

		Debt Outstanding - Principal Balance				FY 2027 Debt Service Expense			
Issue Date	Maturity Date	FY 2027 Principal Beg Balance	FY 2027 Principal Additions	FY 2027 Principal Payments	FY 2027 Principal Ending Balance	FY 2027 Principal Payments	FY 2027 Interest Payments	FY 2027 Total Debt Service	
<b>SCHOOL DEBT</b>									
School Refunding (Refunded 10/2019)	9/30/2010	12/15/2026	671,000		671,000	-	671,000	16,775	687,775
			<b>671,000</b>	-	<b>671,000</b>	-	<b>671,000</b>	<b>16,775</b>	<b>687,775</b>
<b>GENERAL IMPROVEMENT</b>									
Improvement Refunding (Refunded 10/2019)	9/30/2010	12/15/2028	144,000		49,000	95,000	49,000	4,075	53,075
Roads/N Main Bridge/Engineering	8/30/2013	8/15/2025	-		-	-	-	-	-
Roads/Firehouse/Town Hall/Charles St	10/24/2018	10/15/2038	4,940,000	-	380,000	4,560,000	380,000	180,500	560,500
Roads 2026 Issue	7/1/2027	6/30/2036	3,000,000			3,000,000		100,000	100,000
Roads	8/17/2023	6/30/2034	540,000	-	60,000	480,000	60,000	24,525	84,525
			<b>8,624,000</b>	-	<b>489,000</b>	<b>8,135,000</b>	<b>489,000</b>	<b>309,100</b>	<b>798,100</b>
<b>SEWER</b>									
Sewer Issue	8/30/2013	8/15/2025	25,000		-	25,000	-	-	-
CWF-458C Denitrification Project	5/1/2016	5/1/2035	626,460		60,054	566,406	60,054	10,821	70,875
			<b>651,460</b>	-	<b>60,054</b>	<b>591,406</b>	<b>60,054</b>	<b>10,821</b>	<b>70,875</b>
<b>LEASES</b>									
FY 2027 Leases from cap projects			577,558		430,713	146,845	430,713	80,166	510,879
			<b>577,558</b>	-	<b>430,713</b>	<b>146,845</b>	<b>430,713</b>	<b>80,166</b>	<b>510,879</b>
<b>Total Debt including Self Funded - TOP and WPCA</b>									
			<b>10,524,018</b>	-	<b>1,650,767</b>	<b>8,873,251</b>	<b>1,650,767</b>	<b>416,862</b>	<b>2,067,629</b>
<b>Less Self Funded WPCA Debt - Bonds</b>									
			<b>651,460</b>	-	<b>60,054</b>	<b>591,406</b>	<b>60,054</b>	<b>10,821</b>	<b>70,875</b>
MV Tax Revenue \$120,185,870 @ 94% collection rate									
Personal Property Revenue \$51,685,1									
<b>Total Net Debt Service - FY 2027 - Town of Plymouth</b>			<b>9,872,558</b>	-	<b>1,590,713</b>	<b>8,281,845</b>	<b>1,590,713</b>	<b>406,041</b>	<b>1,996,754</b>
		<b>Bonds - TOP</b>	<b>9,295,000</b>			<b>8,135,000</b>	<b>Dept 4801</b>	<b>Dept 4803</b>	
		<b>Leases</b>	<b>577,558</b>			<b>146,845</b>	<b>Total</b>	<b>Total</b>	
			<b>9,872,558</b>			<b>8,281,845</b>	1,590,713	406,042	

## Adopted Headcount Summary

Department	FY 2026 Budget	FY 2027 Requested	Part Time (less than 30 hours)	Full Time (30 hrs or more)
Mayor	2	3	2	1
Town Council	5	5	5	
Comptroller	4	4		4
Treasurer	2	2	2	
Registrar	4	4	4	
Assessor	1	1		1
Board of Assessment Appeals	3	3	3	
Clerical	3	3		3
Tax Collector	1	1		1
Town Clerk	3	3		3
Fire Marshal	3	3	3	
Police Department	26	26		26
Emergency Management	1	1	1	
Animal Control	3	3	3	
Communications	0	0		
Town Hall Facilities	1	1	1	
Highway	9	9	1	8
Transfer Station	1	1		1
Facilities	3	3		3
Public Works Director	1	1		1
Maintenance Garage	2	2		2
Building Inspector	1	1		1
Terryville Library	8	10	4	6
Parks	0	0		
Recreation	1	*		1
Planning & Zoning	2	2		2
<b>TOTAL:</b>	<b>90</b>	<b>93</b>	<b>29</b>	<b>64</b>

\* Seasonal camp help is variable based upon enrollment and not included above.

**TOWN OF PLYMOUTH  
GRAND LIST COMPARISON  
1-Oct-25**

	10/1/2025		
	GROSS	EXEMPT	NET
REAL ESTATE	1,100,611,890	7,471,083	1,093,140,807
PERSONAL PROPERTY	66,780,954	15,094,438	51,686,516
MOTOR VEHICLE	121,940,143	1,754,273	120,185,870
TAX EXEMPT REAL ESTATE	77,751,730	77,751,730	0
<b>TOTALS</b>	<b>1367084717</b>	<b>102071524</b>	<b>1265013193</b>

	10/1/2024		
	GROSS	EXEMPT	NET
REAL ESTATE	745071120	5235098	739836022
PERSONAL PROPERTY	67122733	15154160	51968573
MOTOR VEHICLE	119818548	2394088	117424460
TAX EXEMPT REAL ESTATE	46619780	46619780	0
<b>TOTALS</b>	<b>978632181</b>	<b>69403126</b>	<b>909229055</b>

	10/1/2023		
	GROSS	EXEMPT	NET
REAL ESTATE	741389740	2424705	738965035
PERSONAL PROPERTY	62369500	14281311	48088189
MOTOR VEHICLE	123859650	1467880	122391770
TAX EXEMPT REAL ESTAT	46619780	46619780	0
<b>TOTALS</b>	<b>974238670</b>	<b>64793676</b>	<b>909444994</b>

355,784,138 INCREASE FROM 2024

TOP 10 2025 GL	NET
CONNECTICUT LIGHT & POWER COMPANY	22,110,930
CONNECTICUT WATER COMPANY	8,147,760
YANKEE GAS SERVICE CO	6,978,610
SPICECO PROPERTIES LLC	5,353,110
STORE MASTER FUNDING XXV LLC	5,336,730
CITY OF BRISTOL-WATER COMPANY	3,966,410
COOK WILLOW REALTY PARTNERSHIP	3,800,440
INLAND INTERMODAL LLC	3,627,540
282 MAIN LLC	3,552,710
SENIOR HOUSING AT QUAIL HOLLOW INC	3,425,880

MV Tax Revenue \$120,185,870 @ 94% collection rate  
 Personal Property Revenue \$51,685,516 @ 95% collection rate